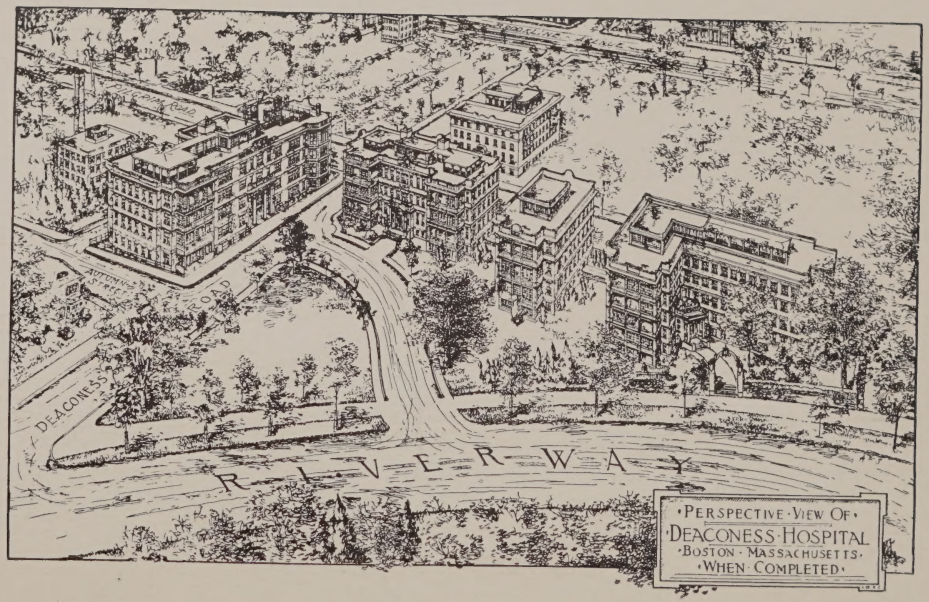
ANNUAL REPORT
OF THE
NEW ENGLAND DEACONESS ASSOCIATION

An Institution of the Methodist Episcopal Church

THIRTY-FIFTH YEAR

BOSTON, MASSACHUSETTS

1924


DEACONESS ROAD
R I V E R W A Y
PERSPECTIVE VIEW OF
DEACONESS HOSPITAL
BOSTON MASSACHUSETTS
WHEN COMPLETED

YEAR BOOK

OF THE

NEW ENGLAND DEACONESS ASSOCIATION

For the Year Ending December Thirty-first
Nineteen Hundred and Twenty-four

New England Deaconess Hospital
Boston, Massachusetts

Palmer Memorial Hospital
for Cancer and Other Chronic Cases
Roxbury, Massachusetts

The J. W. Wilbur Health Home for Children
Natick, Massachusetts

Home for Aged Methodist Women
Concord, Massachusetts

Nurse Training School
Boston, Massachusetts

EXECUTIVE OFFICES
10 DEACONESS ROAD, BOSTON, MASSACHUSETTS

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NEW ENGLAND DEACONESS ASSOCIATION

OFFICERS — 1925

President Emeritus

Rev. Willard T. Perrin, Dentonia Park, Toronto, Ontario, Canada

President of the Corporation

William T. Rich, 200 High Street, Boston, Massachusetts

Vice-Presidents

S. T. Emery (First Vice-President), 40 Broad Street, Boston, Massachusetts
Bishop William F. Anderson, 581 Boylston Street, Boston, Massachusetts
A. H. Avery, 12 Waters Avenue, Everett, Massachusetts
Hon. John L. Bates, 73 Tremont Street, Boston, Massachusetts
C. C. Bragdon, 615 Prospect Boulevard, Pasadena, California
Everett O. Fisk, 120 Boylston Street, Boston, Massachusetts

Clerk of the Corporation

J. L. Spaulding, Jr., 66 King Street, Dorchester, Massachusetts

Treasurer

C. H. J. Kimball, 10 Deaconess Road, Boston, Massachusetts

Counsel

George M. Weed, 40 Central Street, Boston, Massachusetts

Corresponding Secretary and Executive Officer

Clarence W. Williams, 10 Deaconess Road, Boston, Massachusetts

Field Secretary

Rev. Edwin V. Hinchliffe, 10 Deaconess Road, Boston, Massachusetts

Field Worker

Miss Orianna F. Harding, 10 Deaconess Road, Boston, Massachusetts

Counsellor in Publicity

Rev. Ralph Welles Keeler, 668 East 220th Street, New York City

MEMBERS OF THE CORPORATION — 1925

Bishop William F. Anderson, 581 Boylston Street, Boston, Massachusetts
Alfred H. Avery, 12 Waters Avenue, Everett, Massachusetts
Hon. John L. Bates, 73 Tremont Street, Boston, Massachusetts
Edwin P. Bliss, 170 Summer Street, Malden, Massachusetts
C. C. Bragdon, 615 Prospect Boulevard, Pasadena, California
Howard D. Brewer, Worcester, Massachusetts
Frank W. Carter, 349 Congress Street, Boston, Massachusetts
Hon. Horace A. Carter, Needham Heights, Massachusetts
Mrs. S. C. Cary, 91 Central Street, Gardner, Massachusetts
Calvert Crary, 21 Foster Street, Newtonville, Massachusetts
Mrs. J. W. Cushing, 1577 Beacon Street, Brookline, Massachusetts
Mrs. R. S. Douglass, 18 Fuller Street, Brookline, Massachusetts

Miss Mabel T. Eager, 49 Seminary Avenue, Auburndale, Massachusetts
S. T. Emery, 40 Broad Street, Boston, Massachusetts
Everett O. Fisk, 120 Boylston Street, Boston, Massachusetts
Mrs. W. M. Flanders, 12 Lake Terrace, Newton Centre, Massachusetts
Mrs. H. C. Gallagher, Hillside Street, Milton, Massachusetts
Rev. E. J. Helms, Morgan Memorial Church, Boston, Massachusetts
Ralph P. Jones, 141 Powder House Boulevard, West Somerville, Massachusetts
C. H. J. Kimball, 137 Milk Street, Boston, Massachusetts
Edgar C. Linn, 224 Rawson Road, Brookline, Massachusetts
H. E. Locke, 99 Chauncy Street, Boston, Massachusetts
Mrs. F. A. Patterson, 39 Canterbury Road, Newton Highlands, Massachusetts
Rev. W. T. Perrin, Dentonia Park, Toronto, Ontario, Canada
Rev. C. F. Rice, 59 Fourth Street, Medford, Massachusetts
William T. Rich, 200 High Street, Boston, Massachusetts
Rev. J. M. Shepler, 85 Washington Park, Newtonville, Massachusetts
J. L. Spaulding, Jr., 66 King Street, Dorchester, Massachusetts
Charles H. Watkins, 40 Broad Street, Boston, Massachusetts
Mrs. T. C. Watkins, 684 Highland Avenue, Needham Heights, Massachusetts
Alonzo R. Weed, 40 Central Street, Boston, Massachusetts
George M. Weed, 40 Central Street, Boston, Massachusetts
Mrs. J. W. Wilbur, Hull, Massachusetts

Conference Members

See Conference Minutes for 1925

TRUSTEES OF THE CULLIS CONSUMPTIVES' HOME PROPERTY

Alfred H. Avery	S. T. Emery	H. E. Locke
Hon. Horace A. Carter	Ralph P. Jones	William T. Rich
Calvert Crary	C. H. J. Kimball	J. L. Spaulding, Jr.

BOARD OF MANAGERS — 1925

The Executive Committee and Secretaries of the Corporation, the President of Deaconess Aid Society, the President of Deaconess Aid Circle, the Superintendents of Institutions and
Rev. Charles F. Rice, Chairman, 59 Fourth Street, Medford, Massachusetts
Mrs. T. C. Watkins, Secretary
684 Highland Avenue, Needham Heights, Massachusetts
J. L. Spaulding, Jr., Assistant Secretary
66 King Street, Dorchester, Massachusetts
Mrs. William F. Anderson, 87 Mason Terrace, Brookline, Massachusetts
Mrs. L. D. Baker, 1254 Commonwealth Avenue, Allston, Massachusetts
Albert B. Bent, 9 Edgehill Road, Winchester, Massachusetts
Mrs. G. W. Brainerd, 58 Greenough Street, Brookline, Massachusetts
Mrs. Seth C. Cary, 91 Central Street, Gardner, Massachusetts
Rev. James E. Coons, 65 Beltram Street, Malden, Massachusetts
Rev. Henry H. Crane, 100 Washington Street, Malden, Massachusetts
Mrs. J. W. Cushing, 1577 Beacon Street, Brookline, Massachusetts
Mrs. R. S. Douglass, 18 Fuller Street, Brookline, Massachusetts
Miss Mabel T. Eager, 49 Seminary Avenue, Auburndale, Massachusetts
Rev. Edward A. Elliott, 177 Hancock Street, Cambridge, Massachusetts
Mrs. S. T. Emery, 35 Marshall Street, Newton Centre, Massachusetts
Mrs. E. O. Fisk, 135 Winthrop Road, Brookline, Massachusetts
Mrs. A. L. Flanders, 49 Longwood Avenue, Brookline, Massachusetts
Mrs. W. M. Flanders, 12 Lake Terrace, Newton Centre, Massachusetts
Mrs. R. A. Foss, Washington Street, Assinippi, Massachusetts
Mrs. N. W. Frye, 13 Davis Street, Woburn, Massachusetts

Mrs. H. C. Gallagher, Hillside Street, Milton, Massachusetts
Mrs. E. Warren Griffith, 185 Hancock Street, Cambridge, Massachusetts
Mrs. S. W. Johnson, 200 Riverway, Longwood, Massachusetts
Miss Eliza Ladner, 23 Plumer Street, Everett, Massachusetts
Mrs. R. S. Lambert, 6 Hestia Park, Roxbury, Massachusetts
Rev. William R. Leslie, 5 Fairbanks Street, Brookline, Massachusetts
Edgar C. Linn, 224 Rawson Road, Brookline, Massachusetts
Miss Lucy Locke, 108 Nehoiden Road, Waban, Massachusetts
Francis P. Luce, 68 Hanover Street, Boston, Massachusetts
Stanley O. MacMullen, 26 Park Place, Newtonville, Massachusetts
Mrs. F. A. Patterson, 39 Canterbury Road, Newton Highlands, Massachusetts
Mrs. Silas Peirce, 21 Longwood Avenue, Brookline, Massachusetts
Mrs. Fred A. Powdrell, Hotel Somerset, Boston, Massachusetts
Rev. Webster H. Powell, 38 Langdon Street, Cambridge, Massachusetts
E. H. Redstone, 46 Mt. Vernon Street, Cambridge, Massachusetts
Rev. Charles E. Spaulding, 193 Hempstead Street, New London, Connecticut
E. Ray Speare, 156 Sixth Street, East Cambridge, Massachusetts
Mrs. Roland E. Thorpe, 49 Stone Street, Franklin Park, Massachusetts
Charles H. Watkins, 40 Broad Street, Boston, Massachusetts
Mrs. J. W. Wilbur, Hull, Massachusetts
Mrs. A. M. Williams, 56 Elmore Street, Newton Centre, Massachusetts
Mrs. C. W. Williams, 68 Evergreen Avenue, Auburndale, Massachusetts

NOMINATING COMMITTEE OF THE CORPORATION — 1926

Alfred H. Avery, Chairman
Miss Mabel T. Eager
Mrs. F. A. Patterson
J. L. Spaulding, Jr.
Mrs. T. C. Watkins

EXECUTIVE COMMITTEE — 1925

Alfred H. Avery, Chairman
Hon. Horace A. Carter
Calvert Crary
S. T. Emery
Ralph P. Jones
C. H. J. Kimball
H. E. Locke
Rev. C. F. Rice
William T. Rich
J. L. Spaulding, Jr.
Mrs. T. C. Watkins

Annual Meeting on Tuesday, January 26, 1926
A special motion calls for prepared ballots at the Annual Meeting

STANDING COMMITTEES OF THE BOARD OF MANAGERS — 1925

Hospital in Boston

Mrs. H. C. Gallagher, Chairman; Miss Mabel T. Eager, Vice-Chairman; Mrs. T. C. Watkins, Secretary; Mr. Calvert Crary, Mrs. J. W. Cushing, Mrs. A. L. Flanders, Rev. William R. Leslie, Miss Lucy Locke, Mr. Edgar C. Linn, Mrs. F. A. Patterson, Mrs. Silas Peirce, Mr. William T. Rich, Mrs. A. M. Williams.

Palmer Memorial Hospital Operating Committee

Mr. H. E. Locke, Chairman; Mr. C. H. J. Kimball, Vice-Chairman; Mrs. Roland E. Thorpe, Secretary; Mr. Edwin P. Bliss, Mrs. S. C. Cary, Mrs. S. T. Emery, Mrs. W. M. Flanders, Mrs. E. Warren Griffith, Mr. J. L. Spaulding, Jr., Mrs. C. W. Williams.

Home for Aged Methodist Women

Mr. J. L. Spaulding, Jr., Chairman; Rev. E. A. Elliott, Vice-Chairman; Mrs. William F. Anderson, Mrs. L. D. Baker, Mrs. R. S. Douglass, Miss Eliza Ladner, Mrs. R. S. Lambert, Mrs. F. A. Powdrell, Rev. C. E. Spaulding, Mr. Charles H. Watkins.

The J. W. Wilbur Health Home for Children

Mrs. J. W. Wilbur, Chairman; Mrs. S. T. Emery, Vice-Chairman; Mrs. G. W. Brainerd, Mr. S. T. Emery, Mrs. R. A. Foss, Mrs. S. W. Johnson, Mr. Stanley O. MacMullen, Mrs. A. L. Percy.

Supplies

The Corresponding Secretary, the Treasurer and the Superintendents of the Institutions

DEACONESS AID CIRCLE OFFICERS — 1925

President

Miss Mabel Brodbeck, 21 Bay State Road, Boston, Massachusetts

Vice-President

Mrs. George Hodson, 80 Babcock Street, Brookline, Massachusetts

Secretary

Mrs. Edward Geither, 142 Moffit Road, Waban, Massachusetts

Treasurer

Mrs. W. B. Hopkins, 12 Orchard Street, Waban, Massachusetts

DEACONESS AID SOCIETY OF NEW ENGLAND, INCORPORATED OFFICERS — 1925

President

Mrs. Atlee Lane Percy, 24 Prince Street, Jamaica Plain, Massachusetts

Vice-President

Mrs. Samuel T. Emery, 35 Marshall Street, Newton Centre, Massachusetts

Corresponding Secretary

Mrs. Arthur L. Wight, 33 Chestnut Street, Malden, Massachusetts

Clerk

Mrs. Henry Kane, 3 Greenough Avenue, Cambridge, Massachusetts

Membership Secretary

Mrs. George W. Brainerd, 58 Greenough Street, Brookline, Massachusetts

Treasurer

Mrs. George B. Law, 252 Essex Street, Lynn, Massachusetts

Auditor

Mrs. H. C. Noble, 140 Clifton Street, Malden, Massachusetts

INSTITUTIONS AND OFFICERS

New England Deaconess Hospital
15 Deaconess Road, Boston, Massachusetts

Superintendent Emeritus, Adeliza A. Betts, R.N.
Superintendent, Caroline A. Jackson, R.N.
Assistant Superintendent, Margaret C. Bowie, R.N.
Secretary, Rachel Myrick
Cashiers, Abbie E. Reed, Korin J. Hartley
Directress of Nurses, Mary Chiles Scott, R.N.
Instructor of Nurses, Marion MacCorkell, R.N.
Night Supervisors, Ethel McKay, R.N.; Elizabeth Knox, R.N.
Supervisor of Operating Room, Louise M. Stevens, R.N.; Ruby Blackman, R.N.
Floor Supervisors, Mina Ruud, R.N.; Edith M. Roberts, R.N.; Blanche M. Burgess, R.N.

Assistant Floor Supervisors, Marion Hamilton, R.N.; Sidnie McIntyre, R.N.; Evelyn Peterson, R.N.; Nettie Shumway, R.N.; Evelyn Hendricks, R.N.
Pharmacist and Office Assistant, Frances Rextrow, R.N.
Statisticians, Ella Needham, Libby Nichols
Religious Director, Rev. William R. Leslie
Hospital Social Worker, Mary D. Gaston, R.N., A.B.
Dietitian, M. Charlotte Addison, B.S.
Assistant Dietitian, Hilda French
Housekeeper, Blanche M. Woodman
Chief Engineer, Martin Connolly

Palmer Memorial Hospital for Cancer and Other Chronic Cases
560 Blue Hill Avenue, Roxbury, Massachusetts

Superintendent, Sadie A. Hagen
Assistant Superintendent, Annie Raynes
Financial Secretary, Arthur W. Hale

The J. W. Wilbur Health Home for Children
69 Cottage Street, Natick, Massachusetts

Superintendent, Clara Wood
Assistant Superintendent, Emma Hahn

Home for Aged Methodist Women
Concord, Massachusetts

Superintendent, Mollie E. Detwiler
Assistant Superintendent, Susan D. Colson

Nurse Training School
8 Deaconess Road, Boston, Massachusetts

Directress, Mary Chiles Scott, R.N.

DEACONESSES AFFILIATED WITH THE ASSOCIATION DURING THE YEAR 1924

Deaconess Hospital in Boston

Adeliza A. Betts, R.N., Superintendent Emeritus
Alice M. Barker, Reception Deaconess and Chaplain, until January 1, 1925
Marion Hamilton, R.N.
Mina L. Ruud, R.N.

Children's Home in Haverhill

Clara Wood, Superintendent and Field Worker
Emma Hahn, Assistant Superintendent

Home for Aged Methodist Women

Mollie E. Detwiler, Superintendent
Susan D. Colson, Assistant Superintendent

Palmer Memorial Hospital

Sadie A. Hagen, Superintendent
Annie Raynes, Assistant Superintendent
Emma S. Anderson (On Retired List)

New England Deaconess Association Executive Office

Orianna F. Harding, Field Worker

NEW ENGLAND DEACONESS HOSPITAL STAFF FOR THE YEAR 1925

Physicians and Surgeons

Name	Position
F. Gorham Brigham, M.D.	Physician
Daniel Fiske Jones, M.D.	Surgeon
Elliott P. Joslin, M.D.	Physician
Frank H. Lahey, M.D.	Surgeon

Assistant Physicians and Surgeons

H. M. Clute, M.D.	Assistant Surgeon
Burton E. Hamilton, M.D.	Assistant Physician
L. S. McKittrick, M.D.	Assistant Surgeon
Howard F. Root, M.D.	Assistant Physician

Consultants

Z. B. Adams, M.D.	Orthopedics
James B. Ayer, M.D.	Neurology
George Clymer, M.D.	Neurology
D. Crosby Greene, M.D.	Laryngology
Arthur M. Greenwood, M.D.	Dermatology
L. B. Morrison, M.D.	Roentgenology
Harold C. Robinson, M.D.	Dentistry
Mark H. Rogers, M.D.	Orthopedics
Warren R. Sisson, M.D.	Pediatrics
Fred M. Spalding, M.D.	Ophthalmology
Louisa Paine Tingley, M.D.	Ophthalmology
George L. Tobey, Jr., M.D.	Otology
Charles J. White, M.D.	Dermatology

Associate Staff

Arthur W. Allen, M.D.
Freeman Allen, M.D.
Franklin G. Balch, M.D.
William B. Breed, M.D.
G. W. W. Brewster, M.D.
Alice E. Bryant, M.D.
William E. Chenery, M.D.
Robert C. Cochrane, M.D.
Harvard H. Crabtree, M.D.
Arthur A. Cushing, M.D.
Lincoln Davis, M.D.
F. E. Garland, M.D.
Harry W. Goodall, M.D.
C. H. Hare, M.D.
E. W. Herman, M.D.
Albert A. Hornor, M.D.
J. C. Hubbard, M.D.
Henry T. Hutchins, M.D.
Sara M. Jordan, M.D.
Walter A. Lane, M.D.
Charles H. Lawrence, M.D.
Roger I. Lee, M.D.
George A. Leland, Jr., M.D.
Halsey Beach Loder, M.D.
F. B. Lund, M.D.
Sylvester F. McKeen, M.D.
Joe Vincent Meigs, M.D.
Richard H. Miller, M.D.
Frank A. Pemberton, M.D.
Lyman Richards, M.D.
Charles L. Scudder, M.D.
Lincoln F. Sise, M.D.
George Gilbert Smith, M.D.
James S. Stone, M.D.
R. S. Titus, M.D.
Harold G. Tobey, M.D.
R. G. Wadsworth, M.D.
Irving J. Walker, M.D.
Franklin W. White, M.D.

REPORT OF THE CORRESPONDING SECRETARY AND EXECUTIVE OFFICER

TWO important changes have taken effect in connection with the general work of the New England Deaconess Association during the past year.

Deaconess Hospital in Concord

The most important change has been the transfer of the Deaconess Hospital in Concord to the Emerson Hospital Association, composed of interested persons in Concord and surrounding towns.

After thirteen years of service to this community through our Deaconess Hospital, the Executive Committee of the New England Deaconess Association feels much relieved that the citizens of Concord have been willing to assume the management and all financial responsibilities of this institution. Methodism throughout New England has been called upon to help support this work ever since it was started, while only the local community has been benefited by it. For this reason our Association saw no other alternative than to bring about some such arrangement in order to prevent the necessity of raising funds to meet the financial deficiencies incurred there year after year.

Our attorney, Mr. George M. Weed, studied carefully all details relative to a possible transfer of the property, and he, together with the attorney of the new association at Concord, found it perfectly feasible for such a transfer to be effected.

A division of the property which we received from the late Charles Emerson, of Concord, has been made which is satisfactory both to the Executive Committee of the New England Deaconess Association of Boston and to the Emerson Hospital Association of Concord.

The Hospital and near-by cottage, with the land extending from the boundary line on the side towards the village to the ravine separating the Hospital grounds from the grounds of the Home for Aged Methodist Women, and from the Nine Acre Corner Road to the Sudbury River, comprising in all about ten acres, go to the Emerson Hospital Association of Concord. The Home for Aged Methodist Women, with the land adjacent and the farm of sixty or more acres, remains intact as the property of our Association and will continue its work as formerly.

Previous to this transfer, the possibility of taking over the hospital buildings in Concord for the use of our children's work had been considered by our Executive Committee. On further deliberation, however, it was deemed wiser to allow the Concord people to continue the work of the Hospital, as the new association at Concord agreed to raise an endowment fund of $150,000, and also take care of the deficiency of about $10,000 created during the past

NEW J. W. WILBUR HEALTH HOME FOR CHILDREN, NATICK, MASSACHUSETTS

two years. We have been notified that this endowment fund has been fully subscribed. A check for $10,000 has been received by our Treasurer and all bills outstanding against the Hospital in Concord have been paid.

Haverhill Fresh Air Home

Since the completion of our new hospital unit in Boston, it has been the purpose of the Executive Committee to concentrate its work as near this Hospital as possible, so as to reduce overhead expenses to the minimum. In pursuance of this idea they have, during the year, disposed of the Fresh Air Home for Children at Haverhill. This Home was largely a gift from the late Mr. J. W. Wilbur. With the consent of Mrs. Wilbur the property was sold and possession given in October. During the summer a very successful work was carried on at the Home.

By agreement with the purchaser, the furnishings were packed and stored at the Home until such time as it could be determined what the plan for relocation would be. Careful investigations were made by Mr. S. T. Emery, Chairman of the Special Committee appointed for this purpose. It was finally determined that we would not relocate this work at Concord, either in the hospital buildings, or in new buildings which might be erected on any of the grounds now owned by the Association. After long and diligent search the Committee discovered a property which seemed suitable in almost every way at 69 Cottage Street, just off South Main Street, on the outskirts of the village of Natick, Massachusetts. Here the Committee has secured a building of some sixteen or more rooms on a high elevation, flooded with sunlight, and surrounded with about twenty-four acres of land which go with the purchase of the property. The building is a cement block building with a modern roof and has modern improvements like hot-water heat, electricity, plumbing, and in every way seems to be well adapted for the beginning of the children's work in this location. Possession has been taken and our workers are now preparing for the opening and reception of children not later than April 1.

It is the plan of the Committee, under the direction of Mrs. Wilbur and Mrs. Emery and their associates, to begin with about fifteen to twenty-five small children, probably ranging from five to twelve years of age, these to be all girls. We hope that in the near future one or two pavilions can be erected near the present building so that boys can be received as well. These pavilions would cost about $8,000 to $10,000 apiece, and would be closed in and heated for year-round service. Then, if more pavilions can be erected than will be required to care for the permanent work, we can again consider taking a larger number of children for the summer months only.

The distance from the central office of the Deaconess Association to this new property is a little less than fifteen miles over a beautiful road, through Wellesley, and the property is located on a macadam street, so that they will not be troubled with clouds of dust, such as were experienced at Haverhill. It is located within less than three-quarters of a mile from Natick Square, and easy walking distance from the trolley and train service, as it is also to the Fisk Memorial Methodist Episcopal Church. We have received word from the local Methodist Church, through its pastor, that they will be very glad to co-operate with our committee in its new work at this location. Miss Clara Wood and her assistants are much pleased with the new Home, and we anticipate a splendid work being done here for the undernourished, anæmic child, and will solicit the co-operation of all our Methodist friends for its maintenance.

Palmer Memorial Hospital

The same problem faces us in connection with the work now being done at the Palmer Memorial Hospital for Chronic Cases. We feel fully justified in saying that we have demonstrated to all of greater Methodism throughout the country that there is need of such an institution in our great Church. There is no other to our knowledge. We are pioneers in this work so far as our Church is concerned. What has been done at the Palmer, during the past three years, has shown to us that it will be absolutely necessary to create a permanent staff, and somehow to have connection with our Boston Hospital Nurse Training School, so that our undergraduates can function through this institution for part of their training.

From proper authorities we find that one out of every eleven men and one out of every seven women are subject to cancer. We ought to make definite plans for research work whereby we may be able to save some of these good folk to life and service a while longer. It is very depressing not only to patients who have to go there, but also to those who care for them, to feel that nothing is being done to save their lives, that we are only giving them the kindest of Christian care until they can pass over to the "Better Land." I have, therefore, had several conferences with our Deaconess Hospital Permanent Staff, and also with a large number connected with our Associate Staff, to find out if they will co-operate with us in an endeavor to save life, providing we will locate on grounds already owned by our Association at or near the Boston Hospital. This has been fully brought to a climax and our Executive Committee has tentatively made a sale of the so-called Cullis Consumptives' Home property on Blue Hill Avenue for the sum of $175,000, possession to be given not earlier than March 1, 1926.

The Palmer Memorial Hospital Operating Committee, of which Mr. H. E. Locke is Chairman, then plans (if this transaction fully materializes) to ask our Executive Committee to authorize a new building on the lot, near the Boston Hospital, facing Riverway Drive and cornering on Francis Street, this new building to have not less than fifty beds for the care of chronic cases, largely those of cancer.

It is the plan to proceed this year with this new building, having it in readiness one year later, when all the work which is now being done at 560 Blue Hill Avenue will be transferred to the new location and research work will be established through our laboratories by our Staff, and we believe a great work will be accomplished for those suffering from this dread disease. It may be possible — we hope it will — that through our most excellent Staff a discovery may be made and a cure found that will mean much, not only to humanity, but to our Church as a leader in this work. We have been shown, by the splendid work done at our Deaconess Hospital, during the past year, since opening the new building and laboratories, that our doctors are second to none in their endeavor to do the very best work known to their profession, and we are becoming recognized not only locally but almost nationally for the work that is being done within the walls of our institution. We are looking forward to this new plan with hope and much enthusiasm.

Deaconess Hospital in Boston

The work at the Deaconess Hospital in Boston during the past year has shown emphatically that we were warranted in building the addition and providing the 125 or more extra beds. The report of the Superintendent, Miss Caroline A. Jackson, informs us that something like 4,271 patients were admitted to the Hospital during the year. The work under the Permanent and Associate Staffs has been growing in leaps and bounds, so that we have had to turn away patients, very similar to what we used to do when we had only fifty to seventy-five beds. Today our Hospital stands third in this country on its Thyroid Clinics. I do not know just where we stand in our Diabetic Clinics, but presume it is equal to that of the Thyroid. Wonderful work is being done by our specialists along these two lines of endeavor, and many come to us from all over the country. We are recognized today as among the most efficient and up-to-date hospitals of this vicinity and our results equal to or exceeding most of those of equal size. Great credit is due, not only to the Staff, but to the splendid corps of girls in nurse training and all others who have the guiding of this splendid work.

NEW ENGLAND DEACONESS HOSPITAL, BOSTON, MASSACHUSETTS

Home for Aged Methodist Women

We have a larger number of guests in the Home for Aged Women at Concord at the close of this year than ever before, having received several new ones during the past year. As I write, one of our oldest members awaits the last funeral rites which will be held tomorrow, Friday, January 16, at the Home. I refer to Mrs. Ella A. Bemis, who came to us as one of our first guests, and, without doubt, has enjoyed the benefits of the Home as well and as happily as any one there.

The endowment of the Home ought to be increased more rapidly, and it is the desire of the Chairman of the Standing Committee to have some one selected as soon as possible who will devote his entire time to the securing of this fund. We hope it will have favorable attention within the next few months. The best of care is being given to all of the people in the Home by the officers there, and for this reason they live happily and long. We must soon plan for some hospital accommodations at the Home, as we no longer have control of the Hospital in Concord, and it will, therefore, cost the maximum prices for the care of any of our guests. Two rooms in the Home might possibly be set aside and arranged for hospital service, but as it is now we have no accommodations of this kind whatever.

The Farm

Large crops were received from the cultivation of our farm during the past year, probably the largest in its history. We have been able to provide potatoes and other vegetables in large quantities, something over 1,600 bushels of potatoes being raised as well as other green products. The farm is now being thoroughly and well handled and we hope soon it will begin to show its benefit to our institutions more fully than it has ever been able to do. As our institutions are being concentrated this will be made possible.

LEGACIES AND DONATIONS

We have received during the past year the following bequests and special gifts:

Hospital Building Fund

Rev. Edward M. Anthony, Jewett City, Connecticut	$50.00	
Roswell L. Douglass	250.00	
Sarah E. Foster	200.00	
Estate of Hannah P. Kimball	1,000.00	
Etta L. Naylor Room	500.00	
DONATIONS:		
Isabelle A. Cushing	250.00	
Rev. W. T. Perrin	25.00	
Deaconess Aid Society	500.00	$2,775.00

Hospital Endowment Fund

Estate of Mary Ann Ouimet, Brookline	$500.00	
Estate of Elizabeth Upham	1,900.00	
Estate of George E. Henry	5,000.00	$7,400.00

Goldthwait Fund

Mr. and Mrs. John Goldthwait Fund (On Annuity)	1,000.00

Shearer Fund

DONATIONS:		
Mr. and Mrs. W. L. Shearer	$2,000.00	
Dr. Oliver F. Howe	100.00	
Mrs. William Amory	1,000.00	3,100.00

Home for Aged Methodist Women Endowment Fund

DONATIONS:		
Mrs. Mary A. Williams	$100.00	
Miss Lovinia Leighton	1,100.00	
BEQUESTS:		
Estate of Mary Ann Ouimet	500.00	
Estate of Sarah Eaves	1,000.00	
Estate of Etta L. Naylor	10,050.00	
DONATIONS:		
Miss Mabel T. Eager	200.00	
Miss Florence E. Tower	100.00	
Laura E. Carter	50.00	
Rev. A. H. Herrick	5.00	
Rev. Lyman L. Hale	10.00	
Anonymous Giver	1,000.00	14,115.00

Home for Aged Methodist Women Free Room Endowment Fund

DONATIONS:		
William T. Rich	$500.00	
H. A. Carter	500.00	
Mrs. J. G. A. Carter	50.00	
Milford M. E. Church	300.00	1,350.00

Received on Deposit Account

Anne E. Clark	$1,000.00	
From Estate of Emily H. Bourne		
Mrs. Lucretia A. Richardson	1,450.51	
Mrs. Jennie M. Holbrook, Cliftondale	1,000.00	
Mrs. Angie Lovett	300.00	3,750.51

Palmer Endowment Fund

Estate of Charles A. Vialle	$2,000.00	
Roswell L. Douglass	250.00	
Estate of George E. Henry	9,750.00	
Donations	863.00	12,863.00

Hospital Donations	$9,392.22	
Palmer Donations	16,711.79	
Fay Estate	100.00	
General Income Donations	3,119.50	
Norman H. George Trust	1,300.00	
Fresh Air Work Donations	769.75	
American White Cross Donations	12,636.51	$44,029.77

Fresh Air Home Endowment Fund

Bequest, Estate of Sarah Eaves	$1,000.00	
Donation, C. H. Battles	500.00	1,500.00

General Endowment Fund

Estate of Helen M. Brown (additional)	33.47
Total Bequests and Donations for 1924	$91,916.75

A Word of Appreciation

In conclusion I wish to express my appreciation, as the Executive Officer of the Association, to all of the officers, committees and members of the Deaconess Aid Society and Deaconess Aid Circle who have given so much of their time to the planning of our work, and also to our Superintendents and their Associates for the untiring endeavors they have shown in the carrying on of their heavy tasks. All of those associated with me have shown deep interest in their work, and the results will be brought out in the several reports more fully, but my appreciation is extended to all who have made possible this splendid work during the past year.

One of our workers has ceased his labors and has gone home to his reward. I refer to Rev. T. Corwin Watkins, who at one time held the position of Corresponding Secretary in the Association, and during that time started to raise funds for what is now our Boston Deaconess Hospital with all its splendid history and equipment. We shall miss Brother Watkins, but will always hold most pleasant memories of his services with us.

To all the members of our Corporation and Board of Managers I wish to extend most hearty appreciation for their co-operation and help during the past year of our increased activities. The amount of work done by our Association now amounts to $430,575.94 annually. This shows that our work has nearly doubled during the last two or three years.

Recommendations

That the income from the White Cross offerings for 1925 be equally divided between the Free Bed Work of the Boston Hospital, the Palmer Memorial Hospital, and the J. W. Wilbur Health Home for Children.

That the Executive Committee be instructed to appoint a special committee to consider the advisability of creating a bond issue to pay off all existing indebtedness and to finish Harris Hall for Nurses, as was called for in the original plans of the architects. Also to consider benefit insurance to care for future deficiencies and to create a fund for other contemplated buildings.

CLARENCE W. WILLIAMS

READY TO SERVE

Every meal served to patients is prepared under direct supervision in the Diet Kitchen

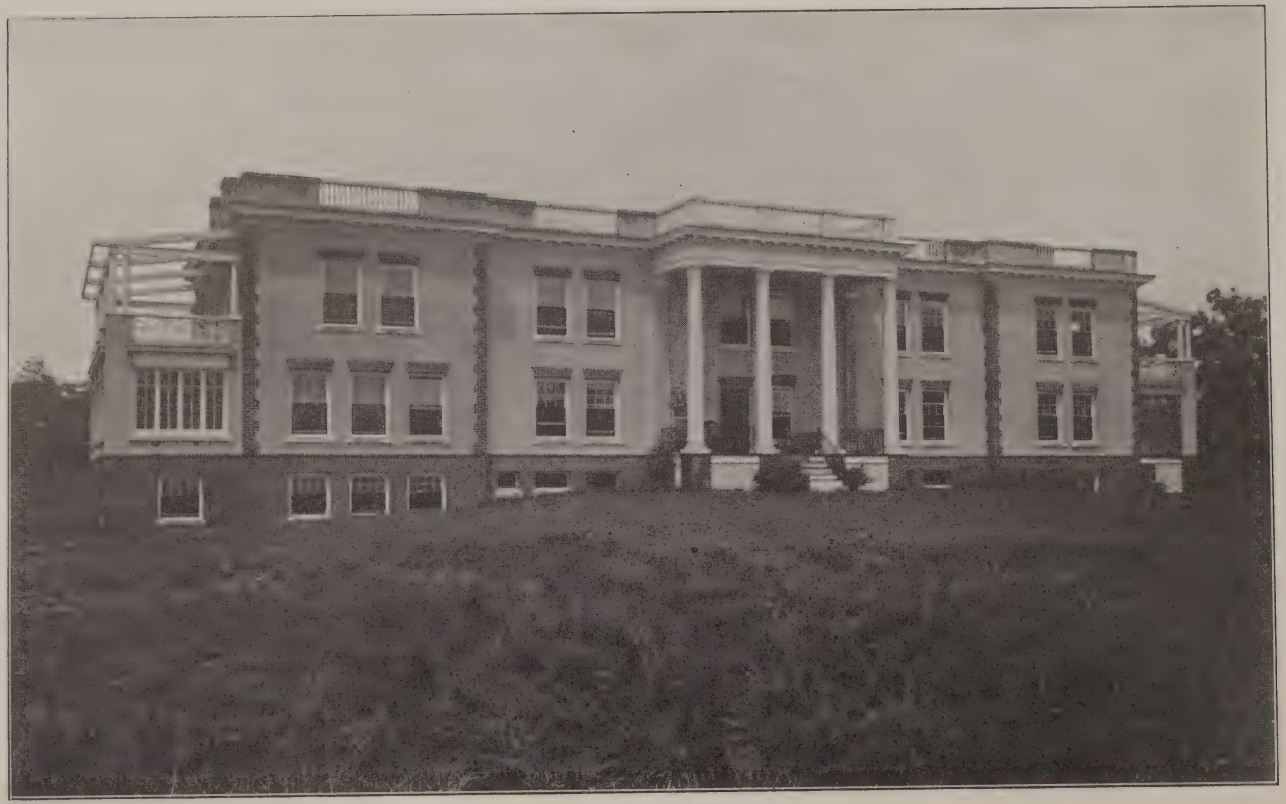
REPORT OF THE FIELD SECRETARY

THE second year of service has created in the heart and mind of the Field Secretary of the New England Deaconess Association an increased love for and faith in the educational and financial campaign in the interest of the great Healing Ministry, as carried on by the Boston Deaconess Hospitals, the philanthropic efforts at the Concord Home and the work for anæmic children.

He also knows that wherever this great work has been represented, either in picture form or verbally, there has been created a great advance of interest and an increased spirit of co-operation on the part of the Methodist constituency who have been present on the different occasions to see and to hear this modern story of applied Christianity. The surest evidence of this fact is the greatly increased amount of money that has been pledged at the close of the presentation. In the forty-eight churches in the State of Maine that have been visited during the past year by the Field Secretary and his wife, there has been a 400 per cent increase of money pledged above the amount that these very same churches gave to the White Cross Fund in the previous year.

The thirty-two churches visited in the New England Southern Conference area show an increase of over 100 per cent. During the year of 1923 the Vermont and New Hampshire churches tripled and even quadrupled their amounts. After traveling over 20,000 miles and visiting more than two hundred churches, there is no doubt in the Secretary's mind that a continuous educational program will produce, in the near future, the desired democratic goal of thousands upon thousands of New England Methodists giving annually of their means in larger or smaller amounts to help carry on the beneficent activities of the New England Deaconess Association. During the past year "The House of Life" film was shown twice at the General Conference in Springfield, at three District Preachers' Meetings, and three Epworth League Institutes and Conventions, as well as at every church visited.

One hundred and fourteen churches have been visited by the Field Secretary and his very practical and efficient helpmate in this work during the calendar year of 1924. The entertaining pastors and their wives were most cordial in their reception to us, which greatly added to our comfort and enjoyment. The pastors and wives in the Methodist parsonages all over New England area are surely the key persons to the success of the work of the White Cross. This is especially noticeable in the case of all those who in the past have been guests at our Hospital. They take this opportunity, along with many others, to show their appreciation of what the Hospital has meant to them, and we want all of them to know that they are our field agents in their respective parishes, and are welcome guests at our Hospital whenever we can serve them.



HOME FOR AGED METHODIST WOMEN, CONCORD, MASSACHUSETTS

We also have loyal friends and supporters among the members of our various Ladies' Aid Societies, as is shown by the fact that sixteen such societies pledged during last year $2,700 with which to furnish ward beds in our Hospital. Most of this amount has already been paid by them, although a much longer period of time was granted to them in which to pay.

While in Bangor last fall the Secretary personally interviewed Mr. John Goldthwait, an official member of the First Methodist Episcopal Church of that city, in the interest of the Nurses' Educational Fund, with the result that he gladly and freely gave $1,000 to that worthy cause.

The stereopticon lecture, consisting of over seventy slides, which was prepared last year by the Secretary, has been in demand by the pastors. We trust and expect that this lecture will be shown and read in every Methodist Episcopal Church in our area.

Plans are almost perfected whereby a special White Cross envelope will be placed at the Christmas date in all the packages of bi-pocket envelopes, that are used by our Methodist weekly subscribers so that there will confront all contributors the challenge of the White Cross appeal each year, even though they may not be present at the service when the annual appeal is presented by either the pastor or the official representative.

The customary letters from our Resident Bishop, the Executive Committee, and the Field Secretary have gone out through all New England; and their words to the end of the area. There is no church or parish where their voice is not heard.

By the first of May, the end of our fiscal year, we confidently believe that the total amount of White Cross money received at our office will show quite an advance over that of last year. Progress is being made each year. We wish it were greater and faster, but the steady growth is in plain evidence, and we trust and pray that the time will soon come when every member of our New England Methodist Churches will be annually enrolled as members of the American White Cross. This is our goal. To reach it we pledge our best endeavors.

E. V. Hinchliffe

During 1924 our Deaconess Hospital cared for 198 free patients and 235 part-pay patients at a cost to the Hospital of $20,524.40.

REPORT OF THE NEW ENGLAND DEACONESS HOSPITAL

THE past year has been one of progress and achievement. The record of each month has shown an increase in the amount of work accomplished, and each department has striven earnestly to perfect the quality of service rendered to our guests. New equipment has been installed in all departments, which has added to the efficiency and economy of our work.

The general work of the Hospital has continued along progressive lines. Our Medical and Surgical Staff has been ever alert to bring to us the most scientific and skillful methods of caring for our patients. Under the wise and able leadership of Dr. Elliott P. Joslin, the monthly Staff meetings have continued with a good attendance. These conferences have been of profit to all.

We are deeply grateful to all the members of the Staff for the courtesy, willingness and even eagerness which they have manifested in all the demands made upon them; in caring for those of our number who were needy, in responding to every call for members of the Hospital family, and for the high-grade work given in the class and lecture room to our students. We are justly proud of the men who are aiding us to carry on God's ministry of healing in this place.

The sudden death of Dr. James Gallison, which occurred June 15, was a dreadful shock to us all. Dr. Gallison had been connected with the work of the Deaconess Hospital for nearly fifteen years. He was a friend as well as a physician to all who came under his care. We miss his presence among us.

There have been necessarily many new workers added to the Hospital personnel, to keep pace with the increase in our work. A new department was instituted at the Hospital in October — namely, Social Service. Miss Mary D. Gaston, of Cedar Rapids, Iowa, a graduate nurse and at one time Deaconess in our Church, is well fitted to carry on this important, and now almost indispensable, department in hospital work.

Rev. William R. Leslie, pastor of St. Mark's Church, Brookline, was appointed in May to become Chaplain of the Hospital. His frequent visits to the sick within our Hospital, bringing cheer and encouragement, his helpful, inspiring messages, brought weekly to the nurses at the morning chapel, and the bi-monthly devotional meetings, have all been of value. We desire to express our appreciation of his kindly ministry at this time.

The Nurse Training School

One of the most vital units within the Hospital is the School of Nursing. The reputation of a Hospital, the comfort and happiness of the patient, the carrying out of the doctor's orders depend very

largely upon the nurse. The problem of training nurses is comparable to the problem of hospital administration.

Thirteen students were graduated at the Annual Commencement held in April, at which time Bishop William Burt, of Buffalo, and Dr. N. E. Davis, of Chicago, addressed the graduates and their friends. Fifty-one students were added to the School, three of whom were discontinued.

Miss Beatrice Spargo, instructor, has been most conscientious in planning and directing the educational work. A special course in Psychiatry, under the direction of Dr. Taylor, was introduced. This consisted of eight lectures and four hours of clinic work at the Massachusetts Psychopathic Hospital.

All students are required to pass satisfactorily a special prescribed course, given at Simmons College, in the subjects of Anatomy, Bacteriology, Chemistry, Dietetics and Foods.

The nurse training course, which has been of three years and four months duration, has been reduced to three years. We are striving to bring about a better correlation between classroom instruction and ward practice. The supervisors on the floor are kept so busy with administrative work and the care of the patient that little time is left to follow up the work of the nurse on the ward.

The Nutrition Department

This department fed a daily average of 1071 meals. The cost of uncooked food for the year was $76,457.88. The tremendous increase in special diets has brought heavy demands on this department. Frequently two-thirds of the patients are on special diets. When it is remembered that with the single exception of the Head Chef, every employee in this department has been connected with the institution less than two years, we feel that great credit is due Miss Charlotte Addison, Director of Nutrition Department, for the organization and carrying on of this important department. The work has been done under many handicaps, but the workers have measured up to their task in a most commendable manner.

Six students have completed the four-months course of training in Dieto-therapy.

The Housekeeping Department

This department, under the direction of Mrs. Blanch Woodman, has carried on its work in a commendable manner. The greatest problem here is need for larger laundry facilities. The department is turning out 15,000 pieces weekly. A tandem press would greatly aid the work.

The need for extra housing facilities for the employees is most urgent. The Perkins property, which directly joins the Hospital property, was purchased in May at a cost of $20,000. The build-

HALLOWE'EN PARTY HELD AT DEACONESS HOSPITAL NURSES' HOME, OCTOBER 31, 1924

ing was thoroughly renovated, cleaned and painted and new furnishings placed throughout. Our Faculty are comfortably and happily housed in this building. Harris Hall takes care of about fifty student nurses. This building was thoroughly renovated in the spring and furnishings replenished. We are, however, feeling the lack of sufficient rooms for our students. We trust the Hospital Committee and Board of Managers will see the wisdom of planning for another wing in this building in the near future.

Not only have we been carrying on a large work inside the Hospital, but we have responded to calls from outside. During the entire month of May we were privileged to serve the General Conference of the Methodist Church, which convened at Springfield, Massachusetts. Over two hundred delegates and guests from all parts of the world visited the First Aid Station for treatment and advice.

During the month of June, Miss Margaret Bowie, Assistant Superintendent, ably served the Epworth League Institutes, held at Tilton and Lasell Seminaries, treating the sick and injured.

I wish to express my sincere thanks to the Board of Managers and Hospital Committee, the Deaconess Aid Society, and Deaconess Aid Circle, and our many kind and generous friends who have remembered us with gifts of time, money, and supplies. To my associates, nurses and all employees in the Hospital, I extend my deepest appreciation. Without their fine spirit of loyalty, cooperation and faithfulness our results would not have been all that they are. God has richly blessed our labors and we have been conscious of His smile of approval.

I am happy to submit the following statistical report:

STATISTICAL REPORT

January 1, 1924, to December 31, 1924

1.	Number of patients in Hospital January 1	116
2.	Number of patients admitted to Hospital during year	4272
	Number of medical patients	1892
	Number of surgical patients	2380
3.	Average number of operations per month	198
4.	Increase in number of patients over previous year	1510
5.	Number of patients discharged	4142
6.	Daily average number of patients	126
7.	Average stay in Hospital of each patient	10.7
8.	Largest number treated any one day	150
9.	Number of free patients cared for	198
10.	Number of part-pay patients cared for	235
11.	Number of pay patients cared for	3955
12.	Number of patients treated not admitted	1000
13.	Number of patients died	101
14.	Number of autopsies	24
15.	Hospital mortality	2%
16.	Number of X-rays	1891
17.	Number of metabolisms	2863

18. Number of electro-cardiographs 252
19. Pathological Laboratory
    - Pathological examinations 1588
    - Bacteriological examinations 196
20. Chemical Laboratory
    - Urinalyses
      - Complete with sediment 4781
      - Incomplete urinalyses 17274
    - Blood sugar 5344
    - Blood NPN 1378
    - Blood CO_2 combining power 275
    - Miscellaneous blood chemistry 206
    - Clinical blood examinations: counts, smears, grouping 979
    - Gastric analysis 84
    - Sputum examinations 98
    - Stool examinations 331
    - Miscellaneous examinations: foods, tissues, renal calculi 37
21. Total receipts from patients $267,387.80
    - Total free and part-pay service $20,524.40
    - Bills collectible $8,927.47

CAROLINE A. JACKSON, Superintendent

"OUR DAILY BREAD"

ORGANIZATION OF STAFF AND STANDARDIZATION OF THE BOSTON HOSPITAL

PREVIOUS to two years ago our Deaconess Hospital in Boston was carried on as a so-called open Hospital in so far as it related to a Staff. Any reputable physician could be accepted at the Hospital.

Many Hospitals of the country have been running under that plan, especially in our Methodist Episcopal Church. At the organization of the Board of Hospitals and Homes of the Methodist Episcopal Church five years ago one of the first things undertaken was to standardize our Hospitals under the rule of the American College of Surgeons. This was done to bring all of our institutions on a higher plane of surgical and medical efficiency. At that time there were only about four of our Methodist Hospitals standardized throughout the United States. Today something over fifty-five come under the requirements of the American College of Surgeons.

Hospital standardization is based upon a program of efficiency. A Hospital must be more than a boarding-house. It must be a workshop in which there is sufficient equipment with which to make proper diagnosis of disease, and then give treatment of same. The diagnosis of disease requires the best of pathological, bacteriological, X-Ray and metabolistic equipments. The findings from the laboratories must be properly recorded in case records. The rights of the patients must be respected in this regard. A standard staff organization requires men of skill and knowledge who will become directly responsible for the technical surgical and medical work that is to be done for the patient. The medical staff must give detail study to each patient in the Hospital and co-operate in every department in order to make the service of the Hospital acceptable to the patient and the public.

Two years ago we standardized as a Class "A" institution and have now been recognized by the College as a Class "A" institution. This requires that a full Staff be appointed each year, and to them we look for the care of our patients as they may be admitted to the Hospital. In organizing our Staff we were able to select some of the best physicians and surgeons of Greater Boston, and now have about sixty men on the Staff, quite equally divided between medicine and surgery. Four of these men — two medical and two surgical — are determined as the "Permanent Staff," they having the directing of the other members. However, all on the Staff have a right to care for their patients in the Hospital whenever there are beds available. (See list of Staff Members on page 10.)

Nominations for the Consultant and Associate Staffs are made by the Permanent Staff. This safeguards not only our Hospital, but the patients who come to us, as we are satisfied before admitting any of these men on the Staff that they are of the highest grade in

1925 CLASS OF PROBATION NURSES

their profession. One can readily see what our position would be with the popularity of our Hospital if relatives of four thousand patients yearly wanted their own family physician or surgeon. This, of course, would be impossible and the Committee having the Hospital in charge have done a very wise thing in safeguarding the institution by the appointment of a Permanent and Consulting Staff.

REPORT OF THE MEDICAL AND OF THE SURGICAL STAFF

WORK at the New England Deaconess Hospital gives unusual satisfaction to the doctor because to this Hospital patients come from choice, not compulsion. They select their doctor rather than have him chosen for them. Then, too, it makes all the difference in the world, so far as pleasure and success in treatment are concerned, whether or not patients have the will to get well and to make some sacrifice for that end. The realization of how much each day counts to the patients affords a peculiar stimulus to strive for prompt results. This same zeal cannot exist in institutions where hospital and medical care are free, and a day's delay works little or no hardship on the patient. The mornings are few when ten doctors' automobiles are not at the door of the Hospital by eight o'clock. The patients tolerate these early visits surprisingly well, partly because the atmosphere of the Deaconess Hospital is not conducive to neurasthenia, and patients, as well as doctors, enjoy seeing the day's work begun and finished.

Co-operation between the Trustees, the Administration and the Staff of the Hospital is close. Each month a member of the Staff attends the meeting of the Hospital Committee of the Trustees.

A Liaison Committee, composed at present of the Superintendent of the Hospital and the Directress of Nurses, meets each month with two members of the Staff.

The monthly meetings of the entire Staff are held on the last Monday of every month at 5 P.M. At this time fatal cases are discussed. On the first Monday of the month there is a meeting of the Permanent Staff, and a record of this meeting is forwarded through the Superintendent to the Trustees.

The Staff wishes to record its appreciation of the sympathetic attitude of the Trustees and Superintendent toward many innovations, as well as their tolerance of certain policies at the Hospital, which as yet are crude, but which the Staff hopes eventually will prove a contribution to hospital management. The Staff is not unmindful that any success the new Hospital has attained is largely due to the ability of the Superintendent, who has conserved the best of our old traditions, and keeps an open mind toward all that is new.

The plan of organization of the Chemical Laboratory is unusual. It is under the supervision of one of the members of the Medical Staff, who renders bills to the different members of the Staff for all work done upon their patients. For patients who do not pay Hospital or physician no laboratory charge is made. Whether the laboratory is run at a profit or deficit is hard to say, but in either case the amount would not be great. The expenses of the laboratory for 1924 were estimated to be $8,454.55, and this was the sum collected from the Staff. The amount of work accomplished for this sum is recorded below. No allowance for use of laboratory space, heat, light and water has been made, since it was considered that this was offset by the free work.

Examinations of Urine

Partial	17,274
Complete	4,781

Examinations of Blood

Sugar	5,344
Non-protein nitrogen	1,378
CO_2 Volume per cent	275
Miscellaneous	206
Microscopic	979

Miscellaneous Chemistry

Analyses of Gastric Contents, Feces, Sputum, Renal calculi	554

The Pathological Laboratory is managed in association with the Department of Pathology of the Harvard Medical School.

The X-Ray Laboratories and the Metabolism Laboratories are carried on in a somewhat similar manner to the Chemical Laboratory.

During the past year 176 patients have been admitted to the Hospital suffering from cancer. In ninety-four of these patients even a temporizing operation could not be done, because they had passed the stage which would permit it. Eighty-two were operated upon with varying degrees of hope that the growth would never return. It is obvious from these depressing figures that there is a great need for special beds to care for cancer patients and a great opportunity here for special study of this disease. The Staff hopes to bring this about as rapidly as conditions will permit.

Gifts to assist in the work of the Staff have been received in generous sums from Mr. and Mrs. William L. Shearer, and various other friends as recorded elsewhere. In part these have been employed to pay the board of patients, but more commonly in furthering investigations or innovations of one sort or another which the

Hospital could not otherwise afford. Thus two grants from the Shearer Fund were made to two young men who had made practical medical discoveries. In the one instance to Dr. Millard Smith, for his invention of the Millard Smith Pipette for the Quantitation of Sugar in the Urine, and in the other to Mr. E. D. Keifer, for the invention of a simplified method of blood sugar analysis. Already advantage of Dr. Smith's work has been taken quite generally throughout the United States, and that of Mr. Keifer is coming to the notice of physicians.

Report of the Medical Staff

Nearly one half of the admissions to the Hospital are medical admissions. These cases represent a variety of diseases, with the exception of contagious diseases, for which the Hospital is not adapted. Of the medical cases, however, the diabetic patients count so large a number that they deserve extended mention. With the increasing number of beds at the Hospital it is quite probable that the proportion of such will decrease.

During the year 1924 there were 651 admissions for diabetes, representing 505 different patients. In the preceding year re-admissions amounted to 10 per cent, but this year to 22 per cent. This is gratifying because it indicates the patients realize the advantages of hospital treatment, and hasten back when complications arise. More and more it has been our policy to foster this connection between Hospital and patient, and thus to build up confidence in the efficacy of the medical treatment of today to meet both daily needs and emergencies.

Hospital superintendents are shy of diabetic patients and professors of medicine begrudge them their beds. This is because in so many hospitals diabetics stay long and thus block the entrance of more deserving cases, on the one hand, and cases of greater clinical interest, on the other. At the Deaconess Hospital we believe we have overcome both these objections. Hospitals are meant for service and when hospital administrators can be shown there is real need for special service they are only too glad to respond to it. We have proved the need by the plan of a short hospital stay for diabetics. Instead of one patient occupying a bed for one month we make this same bed serve three patients for ten days each. The demand which exists for this sort of medical service demonstrates that the Hospital is fulfilling a real community want.

The short hospital stay with increased number of cases makes medical treatment of the patients far more interesting. There is a wealth of medical problems in a diabetic service of this type. Few realize it until they see the patients; then one discovers that fully two-thirds present complicating conditions which demand fully as much study and treatment as the diabetes itself. For complicated

cases of this type the Hospital is a boon. These are the very cases others are glad to send us and we in turn to treat.

The short hospital stay is advantageous to the patients. Their expense is lessened both for hospital care and for provision for substitutes in their occupation at home. This latter factor is often overlooked. Diabetic patients today are more and more earning their own living and occupying full or part-time positions.

Insulin and more intensive and practical methods of instruction have made the short hospital stay possible and practicable. Today the diabetic in a Hospital wastes far less time. By doctors' talks and nurses' demonstrations he learns what his disease is and how to treat it. From precept and example he learns the importance of care of the teeth, the tonsils, the skin, and particularly of the feet, so as to avoid gangrene. But he acquires far more because he goes home taught to prevent and drilled to detect diabetes in his home circle.

The educative influence of the diabetic upon the community is trebled by the shortened hospital stay. Consider the number of families, the number of visitors of our patients, and the number of doctors who come under the influence of the Hospital. It is surely the duty of the Medical Staff to take advantage of this opportunity for the dissemination of medical knowledge. Many doctors, dietitians and nurses come to the Hospital because of their interest in diabetic work. Four hundred and eighty-nine signed their names in our visitors' book, giving residences in thirty-three states and thirteen countries.

No deaths from diabetic coma occurred during the year. In fact, among the 1,329 admissions to the Hospital, during the two years, 1923 and 1924, but two deaths from coma have occurred, although thirty patients have been treated for coma; and it may be fair to add to these 1,329 admissions the patients admitted to the Leatherbee Diabetic Home across the street, because any serious cases there are at once transferred to the Hospital. In this Home 414 more diabetic admissions occurred with no deaths whatsoever, thus making a grand total of 1,743 diabetic admissions, representing 1,481 different patients, with two deaths from coma.

Alkalis have not been used in the treatment of coma in this Hospital since 1917.

From causes other than coma twenty-one diabetics died. Five of these died of septicemia, following gangrene, three of septicemia, following minor sepsis, three of tuberculosis, complicated in one instance with post-operative shock after operation for primary hyperthyroidism, two of cancer, two of pneumonia, two of appendicitis and general peritonitis, one of cardio-renal disease, two of heart failure, and one of hypoglycemia, associated with thyroid disease and possible pneumonia. No autopsy was allowed in this latter case and the condition was obscure.

Report of the Surgical Staff

The total number of patients operated upon reached 2,380. The surgical mortality was 2 per cent. The work of the Surgical Staff is most diversified, but in this report the surgery of the thyroid gland and that upon diabetic patients will be presented more in detail.

THYROID CLINIC

The Thyroid Clinic has continued as in previous years. During the past year 464 operations were done on patients coming from eleven states and three countries.

Three patients have died from thyroid disease of fulminating type. Eight patients have died following thyroid operations. The number of deaths this year has been somewhat greater than in previous years, because it was decided last year that operation would not be denied even the most desperate risks where it seemed possible that lives could be saved, even though the mortality rate was somewhat increased. We have had no occasion to regret this, as several cases have been restored to health who were extremely desperate risks, and practically none have died who were not very poor risks before being submitted to operation.

The thyroid work in this Hospital has gained recognition throughout the country and abroad, as is attested by the number of visitors from various parts of the United States and from foreign countries. Although the Deaconess Hospital is located in a region where goiter is not endemic, the clinic here has become one of the three or four largest clinics in the world. During 1924 there have been over 150 visitors at the Thyroid Clinic from twenty-two different states in America and from nine foreign countries.

The symptoms of thyroid toxicity are often not clear-cut, even in patients severely sick with it for a long time. In such cases it often simulates other disorders, for example, diabetes, tuberculosis, or heart disease. By far the greatest number of these confusing diagnostic problems are patients who have violently and irregularly beating hearts (auricular fibrillation, paroxysmal or chronic; more rarely auricular flutter). Though most commonly this is an accompaniment of some serious chronic heart disease, in some patients it is solely due to a continuous thyroid toxicity, which may be obscure and unsuspected.

A gratifyingly increased number of such obscure cases have been suspected and referred to the Thyroid and Heart Clinic for diagnosis and treatment during the last year. Unlike other heart disorders, medical treatment fails to improve thyroid hearts, but surgical treatment of the thyroid disease apparently cures them.

The most interesting group among these "thyrocardiacs" are patients who have gone to the stage of complete disability from actual failure of the heart. Sixty-five such cases have been operated upon during the last five years, with only two operative deaths. Only five of these were sent to the Clinic during 1920; the number increasing steadily to twenty-five cases of this type in 1924. These apparently hopelessly disabled patients, seemingly most dangerous risks for surgical treatment, have as a class been relieved of their disability and returned to health and activity. Typically these extreme thyroid heart cases are women of middle age, emaciated, dropsical, confined to bed or chair from breathlessness, unable to lie comfortably flat in bed because of smothering and cough. This pitiful condition is one with which all physicians and many laymen are familiar, the last stage of a failing heart. Among all the patients in the community, thus disabled by heart failure from all causes, an occasional woman or man is found with an underlying thyroid toxicity, obscure, perhaps unsuspected, yet curable by surgical treatment. There is nothing so gratifying in all the treatment of patients with heart disease as the discovery of such a case and its relief by prompt surgical treatment.

The last such case operated upon in this Clinic in 1924 was Mrs. F., an exhausted, emaciated, dropsical woman of sixty-five years, without hope after she had been confined to bed and chair for five years, two years of which she spent in hospitals, without improvement. She was operated upon safely in one stage. Though only a few weeks have since passed she is already up and about at home, gaining vigor, able to lie down flat at night and breathe in comfort for the first time since the year 1920.

DIABETIC SURGERY

By a systematic study of the cause of death in any disease and by a study of the factors which contribute to or bring about the fatal result, tremendous strides have been made in increasing expectancy of life. The past year has afforded excellent opportunities for more organized work of this character in a much neglected group of patients, the surgical diabetics. With coma as a cause of death essentially conquered, attention has been called to another important factor, important not only in the saving of life but also in the saving of limb, diabetic gangrene, the bugbear of every diabetic patient. It costs the life of about one diabetic in five, and one or more limbs of many more. Diabetic gangrene, like diabetic coma, is largely within the control of the patient.

Corns and callouses, even small abrasions, frequently mean infection or gangrene, then amputation or death. For this reason

an effort has also been made to inform each individual patient of the importance of these various conditions. A nurse has been obtained whose entire time is devoted to this work. It is her duty to teach each patient how to care for his or her feet. Patients with poor circulation are shown and taught the modern methods of improving it. Through the gift of Hon. Horace A. Carter an Alpine lamp has been obtained, and is maintained with the help of the William L. Shearer Fund. It has been used extensively for various conditions with apparently excellent results. This lamp is at the disposal of any of the patients in the Hospital at a minimum of expense.

The number of diabetic patients with surgical complications is large. During the past year 157 have had some definite surgical condition in addition to their diabetes. Of these ninety-three, or fifty-nine per cent were operated upon. Careful data have been kept on each individual case; photographic record has been made of many conditions, and, at a later time, all of these findings will be carefully gone over in the hope that future patients may profit from the misfortunes of those who have entered the Hospital in the past.

In addition to conditions more or less peculiar to diabetics, these people also suffer from the same surgical conditions as others. It has been gratifying to operate upon these patients, or to see them operated upon for the relief of more or less serious or incapacitating diseases, with results which closely parallel those in non-diabetics. The following tables give an estimate of the important part which surgery plays in the life of the diabetic patient; the results show the value of close co-operation between the surgeon and internist working in an institution where the diabetic patient is understood, and facilities are at hand for properly carrying out the treatment indicated.

Amputations

Part Amputated	Male	Female	Total	Re-amputations	Deaths
Arm	1	1	2	0	1
Toe (1 or more)	7	3	10	3	0
Lower Leg	2	5	7	0	0
Stokes-Gritti	5	3	8	0	4
Thigh	3	2	5	0	1
Totals	18	14	32	3	6

Causes of death:

Septicemia (present before operation)	4
Septicemia (following an operation)	1
Cerebral hemorrhage	1

Abdominal Operations

	Male	Female	Total	Deaths
Appendectomy				
1. With drainage	1	1	2	1
2. Without drainage	2	2	4	0
Drainage of abdominal cavity (for general peritonitis from appendix)	1	0	1	1
Drainage of appendix abscess	1	0	1	0
Cholecystectomy	0	1	1	0
Cholecystectomy and appendectomy	0	1	1	0
Cholecystectomy and choledochostomy	0	2	2	0
Transfusion followed by cholecystostomy	1	0	1	0
Hysterectomy (supravaginal)	0	1	1	0
Exploratory laparotomy	2	1	3	2
Totals	8	9	17	4

Causes of death:
General peritonitis (from appendix) 2
Carcinomatoses 2

Operations on Thyroid Gland

	Male	Female	Total	Deaths
Hemi- or sub-total thyroidectomy for:				
1. Primary or secondary hyperthyroidism (1 or 2 stages)	3	3	6	2
2. Non-toxic goiter	0	3	3	0
Ligation of one or both superior poles (preliminary to thyroidectomy)	1	0	1	0
Total operations	4	6	10	2

Incision and Drainage of Local Infection

	Male	Female	Total	Death
Septic hand	2	1	3	0
Septic foot	0	1	1	0
Carbuncle	2	0	2	0
Local abscess (superficial)	3	4	7	1
Perinephric abscess	1	0	1	0
Total	8	6	14	1

Cause of death: Septicemia

Miscellaneous Operations

	Male	Female	Total	Death
Suprapubic prostatectomy (2 stages)	3	0	3	0
Tonsillectomy	3	2	5	0
Extraction of cataract	1	1	2	0
Œsophagoscopy with radium insertion and gastrostomy	1	0	1	0
Repair of inguinal hernia	1	0	1	0
Excision of hydrocele	1	0	1	0
Dilatation and curettage	0	3	3	0
Excision of calcium deposit in finger	0	1	1	0
Removal of needle from thigh or arm	0	2	2	0
Incision and drainage of fistula in ano	0	1	1	0
Incision and drainage of infected kidney	0	1	1	1
Totals	10	11	21	1

Cause of death: Septicemia

Unoperated Surgical Conditions Requiring Hospital Treatment

	Male	Female	Total	Deaths
Infections of foot or lower leg	12	16	29	1*
Gangrene of foot	0	2	2	1†
Furunculosis	2	0	2	0
Acute otitis media	0	1	1	0
Totals	15	19	34	2

*Entered with erysipelas; died of cardiac failure.

†Died suddenly a few hours after reaching Hospital of angina pectoris.

Not included in the above is a large number of teeth extractions, most of which have been done under a general anesthetic, many of which should be considered as surgical operations. There were also thirty patients upon whom surgical diagnoses were made in addition to the medical diagnoses, but the surgical condition was not one which required operation or hospital treatment in the near future.

About 17% of the work done in the Hospital by members of the Staff during the past year has either been entirely free or part-pay service.

SOME HOSPITAL FACTS

Our New England Deaconess Hospital of 175 beds is thoroughly modern in its equipment.

Our School of Nursing trains one hundred Christian girls who are recommended by their pastor.

The pastor of St. Mark's Methodist Episcopal Church, Brookline, Massachusetts, is our spiritual adviser, and conducts devotions in Harris Hall in addition to his ministry to our patients.

REPORT OF PALMER MEMORIAL HOSPITAL

IT is now about five years since this splendid property, known as the Palmer Memorial Hospital, passed into the hands of the New England Deaconess Association with the understanding that we care for persons suffering from carcinoma and other chronic ailments.

The need for such an institution was our challenge and we accepted it gladly. This kind of work was not only new to our Association, but new to our denomination, consequently there were no established precedents to guide us in this new undertaking.

It is infinitely more of a challenge today, because we have a much more intelligent understanding of the need this institution is to fill. We are anticipating changes in the near future that will enable us to render not only a larger, but more efficient service to those who come to us for help.

With a bed capacity of thirty-nine we have cared for about three hundred patients during the four and a half years since the first patient was admitted. Two-thirds of this number had carcinoma. In a few cases the disease has been retarded sufficiently to enable the patient to return to his home for a period varying from six months to two years. The average length of time a patient has remained in the Hospital is five months.

During the past year, as in former years, there have been frequent changes in our nursing force. Miss Raynes and Miss Sherman remain in charge of the floors, and they have both rendered a Christlike service and ministry. Miss Hamlyn has served another year as Office Secretary, always helpful and reassuring to the anxious inquiring friends.

A service of song and instrumental music has been held in our Chapel each Sunday afternoon, under the auspices of the following Young People's Societies: Baker Memorial Church, Greenwood Memorial Church, Mattapan Methodist Church, Warren Street Free Baptist Church, Dudley Street Baptist Church, and Park Street Congregational Church. These services have been greatly appreciated by our patients.

The Deaconess Aid Society have had us in mind during the year. They have brought flowers and delicacies to the Hospital, which have helped to brighten the sickroom and make the pain a little more easily borne — because some one cared.

Our Medical Staff have been constant in attendance, responding cheerfully to every call made upon them. We are especially grateful to Dr. William E. Barnes, to our Corresponding Secretary, Mr. Clarence W. Williams, to Mr. H. E. Locke, and members of our Standing Committee for their co-operation and help throughout the year.

We are frequently asked this question, "What is the prognosis?" And we would like to make one in reference to the Hospital. The prognosis for the Palmer Memorial Hospital: "It is good — a long and useful life in a new, up-to-date, fireproof building, with a thoroughly organized working staff of doctors and nurses — willing to serve a great cause at any price."

STATISTICAL REPORT

Number of patients in Hospital January 1, 1924:		
Men	9	
Women	27	36
Patients admitted during year:		
Men	11	
Women	27	38
Total		74
Patients discharged or sent to other institutions:		
Men	2	
Women	8	10
Patients died during year:		
Men	13	
Women	22	35
Total		45
Number of patients in Hospital January 1, 1925:		
Men	5	
Women	24	
Total	29	

Physical Ailments

Arthritis	2
Arterio Sclerosis	6
Carcinoma	38
Cardiac Insufficiency	2
Cerebral Hemorrhage	5
Degeneration of Liver	2
Diabetes	2
Fractured Wrist	1
Fractured Arm and Hip	1
Fractured Arm	1
Hemiplegia	5
Lateral Sclerosis Spinal Cord	1
Nephritis	1
Paralysis Agitans	4
Spinal Cord Lesion	1
Tonsillitis	1
Sarcoma	1
Total	74

PALMER MEMORIAL HOSPITAL FOR CANCER AND OTHER CHRONIC CASES, BOSTON, MASSACHUSETTS

Religious Affiliations

Methodist, New England Conference	27
No Preference (Protestant)	11
Episcopalian	9
Baptist	9
Roman Catholic	5
Congregationalist	6
Unitarian	1
Christian Science	2
Vadanta	1
Lutheran	2
Presbyterian	1
Total	74

Value of part-pay service	$15,394.78

Total patients days' treatment	11,123
Average days' treatment	150
Average patients per day	33

SADIE A. HAGEN, Superintendent

Amid surroundings that are aglow with Christian fellowship and service, the New England Deaconess Association, in its ministry to the incurable, is sounding a challenge to the Methodist Episcopal Church.

LIFE IS HOMELIKE AT THE HOME FOR THE AGED

REPORT OF THE HOME FOR AGED METHODIST WOMEN

WITH the opening of the year 1924, our family numbered thirteen members. With its close the number is seventeen. The four guests who have been received are Mrs. Angela Y. Lovett, of Bridgewater; Mrs. Lucretia A. Richardson, of Everett; Mrs. Jennie M. Holbrook, of Cliftondale, and Mrs. Anna A. Cox, of Ashburnham. These women have given devotedly of time and service to the Church, and are deeply grateful that in their declining years there is such a Home as this, supported by the Church, for their care. We trust that in the coming year as many more such women may be received, and thus fill the Home to its capacity.

The general health of the family has been excellent, with one exception. Mrs. Bemis was for some time a patient in the Deaconess Hospital in Concord, and her full recovery of health has been deferred. During the summer and fall months several of the ladies were invited to visit in the homes of their friends, while others declined the invitation to go away, preferring to remain at home without interruption of their regular routine. All have thoroughly enjoyed the drives about Concord and its environments on which they have been taken by kind friends from the Episcopal Church.

Sunday afternoon services in the Home were conducted by the Rev. Charles Redstone, pastor of the Maynard Church, who has been assisted by the Rev. Arthur Wright, of Marlboro; the Rev. David M. Angell, of South Boston; Mr. Amos Betts, of Somerville, and Mrs. Redstone, each of whom has held one or more services. Since the appointment of the Rev. Charles Pederson to the Methodist Church in Concord, we have been assured of a service every Sunday, as Mr. Pederson has most willingly assumed the responsibility for these services with Mr. Redstone. His pastoral calls are welcomed and bring cheer and comfort. On several occasions all of the ladies who have desired to do so have attended the services in the Concord Churches. The Children's Day program was enjoyed at the Maynard Church, the ladies being conveyed to the church in the cars of some of the Maynard friends. The Thanksgiving service was held as usual by the young people from the Union Church in West Concord.

Musical programs are a favorite form of entertainment with the family and during the year we have had a number of fine concerts. These have been given at different times by the Epworth League of Marlboro; the choir from Park Avenue Church, West Somerville; several Armenian young women from Boston, and also talent secured by the ladies of the committee from the Deaconess Aid Society, and by the carol singers from Concord on Christmas

Eve. One of the most enjoyable events of the year was the evening spent in seeing the moving picture, "The House of Life," shown by Mr. and Mrs. Hinchliffe. A radio, the gift of friends of the Home, has made possible the enjoyment of the radio programs.

Situated as the Home is at a distance from the bus line, only the most active of the family are able to avail themselves of that means of travel, and it has long been the wish of the ladies that a car might be provided for their use. To Mrs. L. O. Robinson, of Watertown, we are indebted for the fulfillment of this desire. On Labor Day, Mrs. Robinson gave the Home her Ford touring car. This is a case of realization being greater than anticipation, as the car has proved to be a great pleasure and convenience ever since we have had it.

Holidays and birthdays have been observed, and generously remembered by our friends with gifts and good wishes. So many people have contributed to our happiness during the year, that it is not possible to recount all that has been done. We wish to extend to all these friends our heartfelt gratitude for their kindness and help through the year. We would also express our appreciation of the co-operation in service so freely given by Mr. Williams, Mr. Spaulding, Dr. Walcott, the members of the Home Committee, and of the Deaconess Aid Society.

In the death of Dr. T. C. Watkins, who was a member of the Home Committee, we feel a deep personal loss. Dr. Watkins was sincerely interested in the Home. He had been the pastor of a number of the ladies before they came to the Home, and to them and all the other members of the family who had come to know him he was a true friend and a brother. Our prayer is that others with the same faith and enthusiasm as Dr. Watkins had, may be found to sponsor the cause of this Home and carry to successful completion the work which he had so much at heart.

Mollie E. Detwiler, Superintendent

"When life's late sunset pales to dusk,
And days afar seem near,
The faltering, lingering empty hours
Are filled with love and cheer."

REPORT OF THE HOME IN HAVERHILL

THIS report covers ten months and not a full year's work. In October the Home and property was sold and the work of the Association in Haverhill was closed October 15.

As in the past years two lines of work were carried on, the Children's Work, in the summer months, and the remaining months a Rest Home for Women.

The Children's Work

The Children's Work, though carried on only during July and August, is the most interesting and important part of this year's work. Looking back to the busy days of the summer I realize that in spite of all the hindrances to our work it was a successful summer, and many little ones have cause for real gratitude for the benefit received, and good care given at the Haverhill Home.

On visiting the homes of the children, their home surroundings and physical needs revealed conditions that could only be helped by an outdoor life, nourishing food, and special care. Many of the children had been in hospitals and had not regained their strength, after months of sickness. Some had been under the care of physicians and nurses at dispensaries, and others because of lack of wholesome food, pure air, and the right amount of sleep, had become anæmic. All were underweight and about one-half needed their tonsils removed.

This special work of taking anæmic children began four years ago, and has grown from thirty children the first year to fifty-three in 1924.

The Program Followed

Our daily program was planned to meet the physical, mental, and spiritual life of the children, and to keep them happy and contented. Each day's work was varied so that no day was the same, and the work never grew monotonous.

The rising bell in the morning is not always a welcome sound to the workers, but the children hear the first tinkle, and are ready for each new day, with its work and play.

The raising of the flag, morning hymn, and breakfast start the day right, and the work that follows teaches the children simple home tasks, like making beds, washing dishes, setting tables, etc.

The morning devotional services are at 9.30. This enables us to give more time to this part of our work and also to have special speakers for the morning lesson. The children were divided into two groups, and while one group had the story the other had the song services. Each group had songs, stories and Bible verses adapted to their ages. A great deal of time was given in teaching

CHILDREN OF THE HEALTH HOME

the children church hymns, nature songs and folk lore. During the summer fifty-three Bible verses and twenty-one hymns were learned. The Rest Hour each day kept the little ones from getting overtired. The Industrial Hour gave them helpful work to do and instruction in various practical tasks.

On Sunday we had Sunday School in the morning and a special church service in the afternoon. The girls from eleven to twelve study "The Life of Christ"; from eight to eleven, "Women of the Bible." The smaller children have special stories from the Bible, illustrated by pictures, and the boys, "Heroes of the Bible."

Each week a special day was planned for fun and frolic. One week an entertainment by the older girls, another week one by the girls from seven to eleven. One week a special talk was given with views on "Children of Many Lands." Our annual circus day was a source of good, wholesome fun for both children and workers. The last week Exhibition Day was observed, when guests came to hear the children sing and repeat the Bible verses learned during the summer. That same week we had a summer Christmas tree, when each child received a gift made by the different groups for each other.

The summer's work brought good results. Every child gained in weight and strength. At a fresh air camp not far from us, the average gain in weight, for two months, was four pounds. Our children gained from four to twelve pounds.

During the months the Home was used as a Rest Home, from January to June, we had twelve guests.

The New Home

The past summer marked seventeen years of Children's Work at Haverhill. Hundreds of children, during these years, have found health and happiness. The memory of the happy days spent in "Dear Old Haverhill" will always be a pleasant one for both children and workers. The Children's Work begun in Haverhill will be continued in our new Home, in Natick, Massachusetts, not only in the summer months, but throughout the entire year. Protestant children will be admitted and cared for.

We wish to express, to our Home Committee and Mr. C. W. Williams, our appreciation for their help and kindness to our work and workers. To all who gave for the support of our work, and to the Deaconess Aid Society for supplies and the privilege of one of our little ones being the guest at the Hospital, we express our sincere thanks.

Clara Wood, Superintendent

SOME IMPORTANT DATES IN NEW ENGLAND DEACONESS WORK

RESOLUTIONS were adopted by the New England Conference of the Methodist Episcopal Church, at Worcester, Massachusetts, April, 1889, recommending the establishment of a Deaconess Home and Training School in Boston or vicinity. The following were constituted a committee to whom was entrusted the preliminary work to the establishment of such institutions: William Nast Brodbeck, William R. Clark, Warren P. Adams, Willard S. Allen, Mrs. J. W. Cushing, Mrs. Silas Peirce, Mrs. T. C. Watkins. At the first meeting of this Committee, held April 10, 1889, Mrs. J. W. Cushing reported an appropriation of $150 by the Woman's Home Missionary Society, and a personal contribution of $100 as a nucleus for the Home and Training School.

The New England Deaconess Home and Training School was incorporated November 30, 1889, and reincorporated as the New England Deaconess Association, March 28, 1901, with President, Rev. William R. Clark; Vice-President, Rev. W. N. Brodbeck; Clerk, Mrs. Emma H. Watkins; Treasurer, Mrs. J. W. Cushing.

The Deaconess Home and Training School was opened at 45 East Chester Park, November 20, 1889.

The Deaconess Hospital in Boston was opened February 5, 1896. Removed to 175 Pilgrim Road, its present building, April 15, 1907. The Brodbeck Cottage, an annex to the Hospital, was opened November 15, 1915. The 125-bed extension was dedicated May 24, 1923.

A Training School property was provided January 28, 1906. The new building was occupied the summer of 1913. This School is now affiliated with Boston University.

The Haverhill (Fresh Air) Home was opened the summer of 1907. This property was sold in 1924, and the J. W. Wilbur Health Home for Children opened on new property purchased at 69 Cottage Street, Natick, Massachusetts.

The Deaconess Hospital in Concord was opened November 15, 1911. The Private Ward Annex was opened July 1, 1916. This Hospital was turned over to the Emerson Hospital Association, of Concord, Massachusetts.

The Home for Aged Methodist Women at Concord, Massachusetts, was opened November 15, 1913.

The Palmer Memorial Hospital for Cancer and Other Chronic Cases, at 560 Blue Hill Avenue, Roxbury, Massachusetts, was opened on June 1, 1920, with thirty-nine beds available.

REPORT OF THE DEACONESS AID SOCIETY

The Deaconess Aid Society of New England, Incorporated, has held ten regular business sessions during the year and the Executive Board has held two special meetings.

The Annual Mite Box opening was held in May at St. Mark's Methodist Episcopal Church, Brookline. There was a large attendance and the women of St. Mark's were charming hostesses. A delightful entertainment and a delicious tea were provided. The generous contents of the mite boxes pleased the Hospital Committee very much.

The Annual Outing in June was held in Pine Grove, Malden. Those attending counted themselves most fortunate. A Malden caterer served a tasty and satisfying luncheon at the Log Cabin in the Grove. A short business session was held on the piazza of the cabin and tea was served from the Wesley teapot, Jasamine tea from China being used. It was a very happy day spent in God's beautiful out-of-doors.

The society continues to make new friends. During the year 434 new members were received. The Life Membership list was increased by twenty-four, making the total 471. Memorial and Sustaining Memberships have been established. Miss Mary E. Lunn, the first Superintendent of the Deaconess Hospital, whose tragic death occurred in September, was made the first memorial member by the contributions of friends.

The Special Committees for the New England Deaconess Hospital, the Palmer Memorial Hospital for Cancer and Other Chronic Cases, the Home for Aged Methodist Women, and the J. W. Wilbur Health Home for Children have been faithful in their ministrations and have brought happiness into many lives.

The society has been addressed during the year by the Executive Secretary of the Association and the Superintendents of the Hospitals and the Homes. The speakers brought much interesting and valuable information to the society, and their willingness to come and speak to us was highly appreciated.

To the officers, members and friends who have contributed to the success of the organization for the year, grateful appreciation is extended. Mrs. Atlee Lane Percy, President.

REPORT OF DEACONESS AID CIRCLE

Eight monthly meetings were held by the Deaconess Aid Circle during this past year, three at the homes of members and five at the Hospital. Much interest and enthusiasm were shown at these hospital meetings, in the work of surgical dressings. Approximately twenty-five hundred articles were made at this time.

Our Annual May Luncheon was held in St. Mark's Methodist Episcopal Church, Brookline, and netted us $91.91. Dr. Howard

F. Root, assistant to Dr. Elliott P. Joslin, gave us a most interesting account of the great work being accomplished in the Diabetic Department of the Hospital.

The Annual Sale, given at the Masonic Club in Boston last November, was also a real success. With the ticket proceeds, the sale of fancy articles and candy, we were able to realize $225.89.

During the year we have given $250 towards the pledge of $1,000 for our seven-bed ward, leaving a balance of $150 to be paid; $100 to the Fresh Air Fund; $5 to a former ward of the Circle; a box of candy to each patient at the Old Ladies' Home in Concord, and two large plants to the Hospital at Christmas time.

We are grateful, indeed, for the deeper spirit of service which has prevailed throughout the Deaconess Aid Circle this year and for this opportunity of real Christian work, where it is so greatly needed by those who are placed in the loving care of our Hospital.

MABEL BRODBECK, President.

ANNUAL REPORT OF THE TREASURER OF THE DEACONESS AID SOCIETY OF NEW ENGLAND, INCORPORATED

1924	
RECEIPTS	
January 7, Cash Balance	$1,244.87
Annual Dues	362.85
Life Members	120.00
Mite Boxes	575.90
Interest on Deposit	42.98
Bazaar	13.10
Lost Suit Case	15.00
Gifts	172.67
Miscellaneous	4.00
	$2,550.67
EXPENDITURES	
Rent of Myers' Hall	$44.75
Corresponding Secretary	35.80
Printing	38.50
Guests in Hospital	514.50
Fresh Air Work	25.00
Home for Aged Methodist Women	50.00
Lost Suit Case	15.00
Advertising	10.20
Deaconess Association	500.00
Miscellaneous	11.37
	$1,245.12
Balance January 6, 1925	1,305.55
	$2,550.67

Mrs. S. F. LAW, Treasurer.

Auditor's Report

This is to certify that the accounts of Mrs. S. F. Law, Treasurer, have been carefully audited, the same found correct, and vouchers sufficient. ELIZABETH H. NOBLE, Auditor.

140 Clifton Street, Malden, Mass.
January 27, 1925.

ANNUITIES

Friends of our work who have means which they wish to devote to the uses of the Association, but the income from which they require during their lifetime, are requested to consider our plan for annuities, concerning which we present the following information:

1. The annuity plan makes it certain that the gift will not be diverted by any legal proceedings from the object for which it is designed. A will may be broken and a bequest made ineffective, but there is no possibility of such a result when money has been placed in the Treasury of the Association as a gift, and the Corporation has given a bond in which it pledges a certain sum to the donor as annuity thereon.

2. Being placed in the Treasury as a gift, it is not an investment and the principal is not legally subject to a tax. Furthermore, the income is made secure by the legal obligation of a responsible Corporation and it is paid by check every six months without the necessity of even a demand therefor.

3. The donor loses nothing by reason of the necessity of reinvestment of money from time to time, nor is there occasion for anxiety as to possible loss, as is the case with an investment. An annuitant need have no further concern as to the principal represented by the gift. His interest is in the income involved and to the payment of this under any and all circumstances the Corporation is obligated by reason of the conditions of the gift. Net assets of over $900,000 are behind all such obligations.

4. The amount represented by the gift may immediately become available for the work to which it is to be devoted, so that, while it is still returning an income to the donor, it can be effectively employed in the beneficent work of the Association.

NEW ENGLAND DEACONESS ASSOCIATION

UNIFORM ANNUITY RATES

Based on Age of Donor

Age	Rate per cent	Age	Rate per cent	Age	Rate per cent	Age	Rate per cent
40	4	50	5	60	6	70	7
41	4.1	51	5.1	61	6.1	71	7.1
42	4.2	52	5.2	62	6.2	72	7.2
43	4.3	53	5.3	63	6.3	73	7.3
44	4.4	54	5.4	64	6.4	74	7.4
45	4.5	55	5.5	65	6.5	75	7.5
46	4.6	56	5.6	66	6.6	76	7.6
47	4.7	57	5.7	67	6.7	77	7.7
48	4.8	58	5.8	68	6.8	78	7.8
49	4.9	59	5.9	69	6.9	79	7.9

For eighty and over the rate is 8 per cent.
Inquiries may be addressed to the Secretary or to the Treasurer.

FORM OF BEQUEST

I hereby give and bequeath to the New England Deaconess Association, incorporated under the laws of the State of Massachusetts,..... dollars, to be paid to the Treasurer of said Society, whose receipt shall be sufficient acquittance to my executors therefor.

TREASURER'S REPORT

DEPARTMENT RECEIPTS AND EXPENDITURES, 1924

	Receipts	Payments	Current Deficiency
Boston Hospital	$308,383.31	$320,307.04	$11,923.73
Haverhill Home	1,276.27	3,579.24	2,302.97
Concord Farm	7,868.11	9,677.56	1,809.45
Concord Hospital	25,275.70	25,447.78	172.08
Fresh Air Work	2,274.65	2,889.52	614.87
Home for Aged Methodist Women	6,936.60	14,295.34	7,358.74
Palmer Memorial Hospital	59,108.35	53,931.98	*5,176.37
Training School	.....	305.68	305.68
J. W. Wilbur Home	.....	141.80	141.80
Total			$24,629.32
Deduct Surplus			5,176.37
Total Deficit for Year			$19,452.95
Deficits as reported January 1, 1924			91,316.88
Total Deficit January 1, 1925			$110,769.83

*Surplus

DETAILED REPORT OF DEPARTMENTS

Administration Expense

Officers' Salaries:			
Corresponding Secretary	$5,000.00		
Field Secretary	3,500.00		
Financial Secretary	3,500.00		
		$12,000.00	
Traveling Expenses		1,667.03	
Payroll		5,412.35	
Printing and Stationery		2,556.49	
Postage, Carfare, Express and Telephone		1,089.65	
Supplies		419.62	
Insurance		159.00	
Retired Deaconess		216.00	
Janitor Service and Miscellaneous		512.08	
Auditing		380.00	
Auto Expense		1,285.54	
Advertising		146.10	
			$25,843.86

General Income

Donations	$3,119.50	
Income from Norman H. George Trust	1,300.00	
Interest	1,379.81	5,799.31
		$20,044.55

NET EXPENSE CHARGED TO:	
Boston Hospital, 75%	$15,033.41
Palmer Memorial, 20%	4,008.91
Concord Hospital, 3%	601.34
Home for Aged Methodist Women, 2%	400.89
	$20,044.55

BOSTON HOSPITAL

PAYMENTS:

Payroll		$86,265.05	
X-Ray Operator's Fees		13,311.65	
Laboratory Fees		3,400.00	
Medical and Surgical Supplies		16,812.21	
Provisions and Groceries		81,358.61	
Supplies		743.92	
Laundry		7,896.59	
Dietary Department		3,849.79	
Heat, Light, Power and Water		36,575.86	
Postage, Carfare, Express and Telephone		3,456.34	
Insurance		2,688.95	
Interest:			
On Annuities	$1,339.80		
On Mortgages	14,875.00		
On other Loans	3,854.50		
		20,069.30	
Printing and Stationery		3,282.38	
Repairs and Improvements		12,321.82	
Furnishings		2,799.61	
Equipment		2,429.95	
Miscellaneous		1,312.44	
House Expense		3,178.16	
Tuition of Students		3,521.00	
Administration Expense		15,033.41	
			$320,307.04

RECEIPTS:

Patients		$272,262.80	
(Including X-Ray Fees, $14,718.85 and Laboratory Fees, $3,167.50)			
Dr. Morrison for X-Ray Apparatus		1,200.00	
Committee of the Permanent Charity Fund		1,000.00	
Donations:			
For Free Work	$8,625.25		
Through Centenary	464.00		
From "Patients' League"	102.97		
For Scholarship	200.00		
		9,392.22	
Interest on Permanent Funds		7,537.61	
American White Cross		4,836.81	
Miscellaneous		5,301.98	
Refund on Board and Tuition		5,209.86	
John D. Rockefeller, Jr., Insulin Fund		814.00	
Smith-Hamilton Fund Income		828.03	308,383.31
Deficit			$11,923.73
Deficit December 31, 1923			14,412.55
Total Deficit			$26,336.28

HAVERHILL HOME

PAYMENTS:

Payroll	$1,359.45	
Groceries and Provisions	468.20	
Postage, Carfare, Express and Telephone	116.57	
Printing and Stationery	5.95	
Heat, Light and Power	169.19	
Repairs and Improvements	609.57	
Laundry	71.21	
Miscellaneous and Supplies	251.76	
Furnishings	71.88	
Industrial Work	5.57	
House Expense	138.10	
Interest on Deficiencies	311.79	
		$3,579.24

RECEIPTS:

Board	$212.00	
Miscellaneous	60.50	
Home Endowment Fund Interest	1,003.77	1,276.27
Deficit		$2,302.97
Deficit December 31, 1923		5,141.16
Total Deficit		$7,444.13

J. W. WILBUR HOME

Payments (Moving, etc.)	$141.80

FRESH AIR WORK

PAYMENTS:

Payroll	$1,000.50	
Provisions and Groceries	1,142.33	
Supplies	17.55	
Postage, Carfare, Express and Telephone	41.21	
Printing and Stationery	8.15	
Repairs and Improvements	240.43	
Heat and Light	13.63	
Laundry	186.21	
Transportation	74.05	
Industrial Work	49.29	
House Expense	47.23	
Medical Supplies	6.15	
Interest on Deficiency	62.79	
		$2,889.52

RECEIPTS:

Donations	$2,269.75	
Miscellaneous	4.90	2,274.65
Deficit		$614.87
Deficit December 31, 1923		1,115.60
Total Deficit		$1,730.47

CONCORD FARM

PAYMENTS:

Payroll	$3,805.80	
Stock Feed	2,516.05	
Seeds, Plants and Fertilizer	874.14	
Equipment	13.90	
Light and Power	68.02	
Interest	975.37	
Insurance	254.33	
Auto Expense	276.23	
Supplies	12.25	
Stock	353.00	
Repairs	237.97	
Miscellaneous	290.50	
		$9,677.56

RECEIPTS:

Milk, Cream and Eggs	$2,134.92	
Vegetables and Plants	5,379.38	
Live Stock	163.00	
Interest	60.00	
Miscellaneous	130.81	7,868.11
Deficit		$1,809.45
Deficit December 31, 1923		15,464.22
Total Deficit		$17,273.67

CONCORD HOSPITAL

PAYMENTS:

Payroll	$9,211.85	
Medical and Surgical Supplies	1,142.61	
Provisions and Groceries	4,906.73	
Laundry	3,205.76	
Dietary Department	400.00	
Heat, Light, Power and Water	3,216.69	
Postage, Carfare, Express and Telephone	365.29	
Interest and Insurance	1,269.28	
Printing and Stationery	14.06	
House Expense	435.54	
Repairs	678.63	
Administration Expense	601.34	
		$25,447.78

RECEIPTS:

Patients	$13,726.00	
Miscellaneous	113.47	
Donations	75.00	
Emerson Hospital on account of Deficiency	10,000.00	
Interest on Conant Fund	1,361.23	25,275.70
Deficit		$172.08
Deficit December 31, 1923		19,798.34
Total Deficit		$19,970.42

HOME FOR AGED METHODIST WOMEN

PAYMENTS:		
Payroll	$4,524.25	
Provisions and Groceries	3,668.38	
Supplies	49.53	
Postage, Carfare, Express and Telephone	117.07	
Repairs and Improvements	639.03	
Heat, Light, Power and Water	2,278.08	
Laundry	168.64	
Interest and Insurance	1,284.77	
Printing, Stationery and Advertising	186.60	
Furnishings	42.91	
Miscellaneous	115.00	
House Expense	470.28	
Traveling and Auto Expense	198.40	
Medical Expense and Care	151.51	
Administration Expense	400.89	
		$14,295.34
RECEIPTS:		
Board	$1,728.43	
Miscellaneous	117.98	
Rent of Rooms	186.00	
Smith-Hamilton Fund Income	828.03	
Deposit Account 10%	1,043.56	
Interest	3,032.60	6,936.60
Deficit		$7,358.74
Deficit December 31, 1923		15,148.59
Total Deficit		$22,507.33

PALMER MEMORIAL HOSPITAL

PAYMENTS:		
Payroll	$20,618.76	
Medical and Surgical Supplies	2,948.80	
Provisions and Groceries	10,368.16	
Supplies	91.65	
Heat, Light, Power and Water	4,175.41	
Laundry	1,702.70	
Dietary Department	282.10	
Postage, Carfare, Express and Telephone	1,705.31	
Interest and Insurance	895.09	
Printing, Stationery and Office	2,657.24	
Repairs and Improvements	2,954.31	
Furnishings	375.60	
House Expense	1,071.59	
Miscellaneous	76.35	
Administration Expense	4,008.91	
		$53,931.98
RECEIPTS:		
Patients	$30,293.22	
Donations	16,711.79	
Committee of the Permanent Charity Fund	5,000.00	
Miscellaneous	91.85	
Income from Fay Estate	100.00	
Smith-Hamilton Fund Income	828.03	
Interest	1,246.65	
American White Cross	4,836.81	59,108.35

Surplus		$5,176.37
Deficit December 31, 1923		14,122.90
Deficit December 31, 1924		$8,946.53

JOHN D. ROCKEFELLER, JR., INSULIN FUND

Balance January 1, 1924		$8,233.02
Received Interest on Deposits	$173.73	
Refund	94.16	267.89
		$8,500.91
Payments on Order of Physician in Charge:		
E. P. Joslin, M.D. For Free Insulin	$2,500.00	
F. B. Mallory, M.D. For Free Insulin	300.00	
Salary	768.75	
Room Rent for Nurse	26.00	
New England Deaconess Hospital For Nurse Salaries	814.00	4,408.75
Balance on Hand, January 1, 1925		$4,092.16

TRAINING SCHOOL ACCOUNT

Deficiency of 1921-2		$6,113.52
Interest on Deficiency		305.68
		$6,419.20

AMERICAN WHITE CROSS

Receipts		$12,636.51
Payments	$1,522.35	
Publicity Account	1,440.54	2,962.89
Net		$9,673.62
To Boston Hospital Account	$4,836.81	
To Palmer Memorial Hospital Account	4,836.81	
	$9,673.62	

PUBLICITY ACCOUNT

Payments:		
Salary — Rev. Ralph Welles Keeler	$900.00	
Printing	540.54	
	$1,440.54	
Receipts:		
From American White Cross		$1,440.54

INTERCHURCH WORLD MOVEMENT

Paid guarantee as reported	$29,926.43
Interest on same	1,496.32
Deficiency January 1, 1925	$31,422.75

INCOME OF PERMANENT FUNDS

Interest on Securities	$12,504.12
Interest on Uninvested Funds	2,704.48
	$15,208.60

Pro-rated to income accounts of Specific Funds as indicated.

INTEREST ACCOUNT

Interest Paid on Notes Payable	$9,661.45
Interest Paid on Uninvested Balances of Permanent Funds	2,704.48
Interest Paid on Uninvested Funds, Trustees Consumptives' Home Account	1,445.83
	$13,811.76

Charged to accounts having deficiencies.

CAPITAL ACCOUNTS AND INCOME THEREON

HOME ENDOWMENT FUND

As reported		$20,169.69

Income

Interest Received		$1,003.77
To Haverhill Home Account	$1,003.77	

BOSTON HOSPITAL

Building Fund

Total Receipts as Reported		$538,019.26
Received from Bequests		1,500.00
Received from Donations		775.00
Donation for Room		500.00
Received from Centenary		25,000.00
Received for Furnishings		4,591.30
Total Receipts		$570,385.56
Mortgages as Reported	$249,000.00	
Mortgage on Perkins Property	15,000.00	
	$264,000.00	
Paid on Mortgage	3,000.00	
	$261,000.00	
Cash Deficit	59,581.11	
Total Indebtedness		320,581.11
		$890,966.67

EXPENDED:

Land and First Wing	$150,000.00
Furnishings	14,710.44
Brodbeck Cottage	18,974.09
Furnishings	1,941.61
Riverway Properties	92,522.47
Perkins Property	20,000.00
Taxes on Perkins Property	397.18
(Refund received, $90.04, credited to Hospital Account)	

New Buildings and Improvements in Original Building	$473,069.72		
Received on Account of Laundry Mangle	200.00		
		$472,869.72	
Furnishings for New Building:			
As Reported	$47,762.07		
Additional for Children's Ward (Donated)	371.10		
Additional for Foyer (Donated)	372.00		
		48,505.17	
Harris Hall — Land and Building		64,655.17	
Harris Hall — Furnishings		6,390.82	
			$890,966.67

Endowment Fund

Receipts as Reported, December 31, 1923		$112,843.15
Bequests	$7,400.00	
Sale of Land in Sandwich, Massachusetts	50.00	7,450.00
Total		$120,293.15

(Annuity of $1,000 included)
Income ($5,794.48) credited to Hospital Account.

Free Bed Funds

	Principal	Income	Expended for Specific Purposes of Funds	Expended for General Purposes of Hospital
Geo. Wm. Boyd Free Bed Fund	$5,000.00	$250.94		$250.94
Fannie F. Eager Free Bed Fund	5,000.00	250.94	$155.50	95.44
N. H. Conference Bed Endowment Fund	1,019.36	51.71		51.71
Abbie K. Chandler Fund	1,000.00	50.19		50.19
Special Free Bed Fund	5,056.25	250.95		250.95
Annie W. Woolson Bed Fund	5,000.00	250.94	115.00	135.94
Geo. R. Eager Free Bed Fund	5,000.00	250.94		250.94
F. B. Webster Free Bed Fund	2,000.00	100.38		100.38
Mrs. Hannah R. Richards Memorial Fund	1,000.00	50.19		50.19
Totals	$30,075.61	$1,507.18	$270.50	$1,236.68

Miscellaneous Funds

Gallah Levi Fund	$1,000.00	$50.19		$50.19
Holt Room Fund	1,000.00	50.19		50.19
Kingsbury Fund for Aliens	678.05	33.46		33.46
Abbie S. Peasley Free Service Fund	475.00	22.81		22.81
Nurses' Training School Scholarship Fund	81.98			

Elijah B. Hine and Josephine M. Hine Room Fund	$3,900.00	$185.54	$276.90 (Paid on Annuity)	
F. B. and G. A. Webster Fund (Income after death of donor to be used for Free Work)	12,000.00		(All Income paid to donor)	
Sarah R. Griffin Fund (Income for general purposes of Hospital)	7,000.00	349.80		$349.80
Mr. and Mrs. John Goldthwait Fund (On annuity) (Income after death of donor to be loaned to students for nurse training)	1,000.00	7.60		
Totals	$27,135.03	$699.59	$276.90	$506.45

CHILDREN'S HOME ENDOWMENT FUND

As Reported		$4,382.32
To Fresh Air Home Endowment Fund	$500.00	
Balance on Hand December 31, 1924	3,882.32	
	$4,382.32	

Income

Balance on Hand, January 1, 1924	$1,302.30
Interest Received	250.94
On Hand December 31, 1924	$1,553.24

CONCORD FARM

Building Fund

Gift of Land and Securities as Reported		$13,633.55
Advanced from Association Funds		2,630.55
		$16,264.10
Value of Property as Reported	$14,264.10	
Balance Due on Mortgage	2,000.00	
	$16,264.10	

Equipment Account

Cost as Reported	$5,135.19
Interest on Deficiency	256.76
	$5,391.95

CONCORD HOSPITAL

Receipts as Reported		$47,959.84
Land, Cottage and Barn	$7,000.00	
Cost of Building as Reported	40,959.84	
	$47,959.84	

Transferred to Emerson Hospital in Concord.

Furnishing Fund

Receipts as Reported		$7,022.55
Cost of Furnishings as Reported	$7,022.55	
Transferred to Emerson Hospital in Concord.		

Emily and Eliza A. Conant Free Bed Fund

Principal		$5,000.00
Transferred February, 1925, to Emerson Hospital in Concord.		

Income

Balance as Reported		$1,110.29
Received from Interest		250.94
		$1,361.23
Transferred to Concord Hospital Account	$1,361.23	

Robertson James Veteran Fund

As Reported		$146.29
Interest		4.56
		$150.85
Paid Refund to Patient	$35.50	
Balance on Hand	115.35	
	$150.85	
Transferred, February, 1925, to Emerson Hospital in Concord.		

FRESH AIR HOME

Building Fund

As Reported			$12,060.00
Value of Property as Reported		$12,060.00	
Received from Sale of Property:			
Cash	$2,000.00		
Mortgage (5 years @ 6%)	5,000.00		
			7,000.00
Paid Expenses of Sale		381.52	
Balance to be Transferred to the J. W. Wilbur Home Fund		6,618.48	
		$19,060.00	$19,060.00

Endowment Fund

Donation as Reported		$500.00
Additional Donation — C. H. Battles		500.00
Bequest of Sarah Eaves		1,000.00
Total, December 31, 1924		$2,000.00

GENERAL ACCOUNT
(Unassigned Funds)

As Reported	$1,531.13
(Income, $76.04, expended for general purposes.)	

GENERAL ENDOWMENT FUND

As Reported	$18,001.33
Bequest (additional — Helen M. Brown)	33.47
Received Profit on Investments	1,651.00
	$19,685.80

(Income, $973.35, expended for general purposes.)

HOME FOR AGED METHODIST WOMEN

Building Fund

Receipts as Reported		$37,928.78
Value of Land		5,000.00
		$42,928.78
Cost of Building as Reported	$37,928.78	
Value of Land	5,000.00	
	$42,928.78	

Furnishing Fund

Receipts as Reported		$5,571.24
Cost of Furnishings as Reported	$5,571.24	

Endowment Fund

As Reported	$34,524.69
Donations	2,565.00
Bequests	11,555.00
	$48,644.69

(Income, $2,509.42, expended for General Purposes.)

Free Room Endowment Fund

Donations	$1,350.00

Income

Received from Interest (Balance on Hand)	$64.50

PALMER MEMORIAL ENDOWMENT FUND

Balance, December 31, 1923	$21,785.34
Bequests	12,000.00
Donations	863.00
Received Interest on Deposits	24.98
	$34,673.32
Payments for Postage and Printing	825.39
Balance, December 31, 1924	$33,847.93

(Annuity of $1,000 included on which annual interest payment is $69)

(Income, $1,216.69, credited to Palmer Memorial Hospital Account)

Watson Free Bed Fund

Bequest as Reported	$5,000.00

Income

For Free Work at Palmer Memorial (Balance on Hand)	$388.17

Morse Fund

Donation as Reported	$1,000.00

Income

Balance, January 1, 1924	$15.74
Interest	50.19
	$65.93
Expended for Special Purposes	61.45
Balance on Hand	$4.48

SPECIAL ANNUITY FUND

Received Securities as Reported	$25,000.00

Income

To Balance, as Reported	$436.66	
Received Interest		$1,505.00
Paid Interest on Annuity	1,250.00	
By Balance (accrued income)		181.66
	$1,686.66	$1,686.66

SMITH-HAMILTON FUND

Received as Reported		$63,900.00
Invested:		
Mortgage on Real Estate in Lowell	$2,000.00	
Deposits in Savings Banks	61,900.00	
	$63,900.00	
Received Interest		$2,484.09
To Boston Hospital	$828.03	
To Palmer Memorial Hospital	828.03	
To Home for Aged Methodist Women	828.03	
	$2,484.09	

BOSTON HOSPITAL

Shearer Fund

Received from Mr. and Mrs. W. L. Shearer	$2,000.00
Received from Dr. Oliver T. Howe	100.00
Received from Mrs. William Amory	1,000.00
Interest on Fund	36.50
	$3,136.50

Payments:

To Dr. Elliott P. Joslin		
For the Diabetic Clinic	$528.99	
For Diabetic Work and Supplies	320.50	849.49
Balance on Hand, December 31, 1924		$2,287.01

CONDENSED BALANCE SHEET

December 31, 1924

Assets

Cash in Banks and Office		$32,009.75
General Investments (Book Value)		253,930.39
Smith-Hamilton Fund Investments (Book Value)		63,900.00
Special Annuity Fund; Securities (Par Value)		25,000.00
F. B. and G. A. Webster Fund; Securities (Par Value)		12,000.00
Real Estate (Book Value, Subject to Depreciation):		
Boston Hospital	$819,418.63	
J. W. Wilbur Home (Account of Purchase)	1,000.00	
Home for Aged Methodist Women	42,928.78	
Concord Farm	14,264.10	
		877,611.51
Furnishings and Equipment (Book Value, Subject to Depreciation):		
Boston Hospital	$71,548.04	
Home for Aged Methodist Women	5,571.24	
Concord Farm Equipment	5,391.95	
		82,511.23
Trustees Consumptive Home, Advances		38,315.13
		$1,385,278.01

Liabilities

Mortgages:		
Hospital Property	$200,000.00	
Riverway Land	13,000.00	
Gærtner Property	23,000.00	
Holland Property	10,000.00	
Perkins Property	15,000.00	
		$261,000.00
Notes Payable		200,000.00
Total Liabilities		$461,000.00

Capital

Building and Furnishing Funds (Expended Reserves)	$634,519.13	
Miscellaneous Funds Reserves	335,748.69	
Smith-Hamilton Fund Reserve	63,900.00	
Special Annuity Fund Reserve	25,000.00	
John D. Rockefeller, Jr., Insulin Fund Reserve, unexpended balance	4,092.16	
Shearer Fund Reserve, unexpended balance	2,287.01	
Income on Capital Funds (Unexpended):		
Children's Home	$1,553.24	
Morse Fund	4.48	
Watson Fund	388.17	
Home for Aged Methodist Women Free Room Endowment Fund	64.50	
		2,010.39
		$1,067,557.38

Less:		
Departmental Deficits	$110,769.83	
Inter-Church World Movement Guarantee Deficit	31,422.75	
Interest, Interdepartmental Deficit	813.77	
Income Accounts Overdrawn	273.02	
		$143,279.37
Net Assets		$924,278.01
		$1,385,278.01

INSURANCE

Fire insurance is carried on the association properties in the following amounts:

Boston Hospital	Buildings	$465,000	Contents	$50,000
Harris Hall	"	55,000	"	5,500
Nurses' Dormitory No. 1	"	9,000	"	2,000
Laundry	"	4,000	"	9,000
Nurses' Home No. 2	"	9,000	"	2,000
Help's Quarters	"	6,000	"	750
Stable	"	1,000		
Brodbeck Cottage	"	12,000	"	1,500
Home for Aged Methodist Women	"	42,000	"	3,000
Farm Property	"	7,400	"	5,000
Farm Auto Truck				500
J. W. Wilbur Health Home	Buildings	$20,500	Contents	2,500
Automobile				1,000
Moving Picture Equipment				1,000
Use and Occupancy:				
Boston Hospital				36,500
Steam Boiler Explosion Insurance:				
Boston Hospital				15,000

Liability insurance is carried on all our properties and automobiles, and compensation insurance on all employees. The Treasurer is bonded in the sum of $20,000.

Respectfully submitted,

C. H. J. Kimball,
Treasurer.

AUDITOR'S CERTIFICATE

To the Executive Committee of the New England Deaconess Association.

Gentlemen:

I have audited the accounts of the Treasurer of the New England Deaconess Association for the year ended December 31, 1924. I have examined appropriate vouchers for all payments and the income from investments has been satisfactorily accounted for. I have verified the cash balances and accounted for securities representing the investments. Subject to certain minor changes necessary to adjust the General Investment Account, I certify that, in my opinion, the balance sheet presented above correctly reflects the financial condition of the Association as of December 31, 1924.

Respectfully submitted,

Frederic Stewart,
Certified Public Accountant.

May 12, 1925

TRUSTEES OF THE CONSUMPTIVES' HOME

Current Account

Deficiency, January 1, 1924		$92,178.31
PAYMENTS:		
Rev. E. D. Mallory	$2,500.00	
Interest on Loans	1,148.92	
Interest on Deficiencies	3,367.37	
Insurance	657.92	
Miscellaneous	53.00	7,727.21
		$99,905.52
RECEIPTS:		
Interest on Investments	$1,097.78	
Interest on Uninvested Funds	1,445.83	2,543.61
Deficiency, December 31, 1924		$97,361.91

Permanent Fund

Reported January 1, 1924		$42,561.31
Received Bequest of Nancy Harding Fosdick (additional)		57.00
Estate of Amy M. Weir		500.00
Bequest of Maria C. McKay		3,000.00
Estate of Alice W. Torrey		15,000.00
Sale of Land in Walpole		150.00
		$61,268.31
Invested	$22,221.53	
Uninvested	39,046.78	
	$61,268.31	

BALANCE SHEET
December 31, 1924

Assets

Home Property, Dorchester (Book Value)		$200,000.00
Investments (Book Value)		22,221.53
TOTAL ASSETS		$222,221.53

Liabilities

Notes Payable	$20,000.00	
New England Deaconess Association, Advances	38,315.13	
TOTAL LIABILITIES		$58,315.13

Capital

Building Fund Reserve	$200,000.00	
Permanent Fund Reserve	61,268.31	
	$261,268.31	
Less: Deficit December 31, 1924	97,361.91	
Net Assets		163,906.40
		$222,221.53

INSURANCE

Main Building	$143,000	Contents	$15,000
Nurses' Home	15,000	"	2,000
Stable Building	3,000	"	600
Boiler Insurance	10,000		

Public Liability Insurance is also carried, and Compensation Insurance covering all employees.

Respectfully submitted,

C. H. J. Kimball,
Treasurer.

AUDITOR'S CERTIFICATE

To the Trustees of the Consumptives' Home.

Gentlemen:

I have audited the accounts of the Treasurer of the Trustees of the Consumptives' Home for the year ended December 31, 1924. I have examined appropriate vouchers for all payments made by him and the income from investments has been satisfactorily accounted for. I examined the investments, all of which were on hand or satisfactorily accounted for.

I hereby certify that, in my opinion, the balance sheet presented above correctly reflects the financial condition of the Home as of December 31, 1924.

Respectfully submitted,

Frederic Stewart,
Certified Public Accountant.

May 12, 1925

PUBLICATIONS AND ADDRESSES BY STAFF MEMBERS
1924

ARTHUR W. ALLEN, M.D.

"Periarterial Sympathectomy," — Read before the Suffolk District Medical Society, March 25, 1924.

"Periarterial Sympathectomy. Differential Diagnosis in Various Diseases of the Extremities with Special Reference to Thrombo-Angiitis Obliterans," — *Boston Medical and Surgical Journal*, August 28, 1924.

JAMES B. AYER, M.D.

"A Brief Review of Certain Mechanical Considerations in the Treatment of Meningitis." March 21, 1924.

"Examination of the Fluid from Different Loci; Cerebral and Spinal," — with Dr. Harry Solomon.

"Quantitative Protein in Different Conditions," — with Dr. Frank Fremont-Smith.

"Pressure Studies; Normal and Pathological."

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ALICE G. BRYANT, M.D.

"The Place the Research Laboratory Occupies in the American Society of Heating and Ventilating Engineers," — *Journal of the American Society of Heating and Ventilating Engineers*, April, 1924.

"Phases of Heating and Ventilating That Might Occupy the Attention of Rhinologists and Oto-Laryngologists as Well as All Members of the Medical Profession," — *Woman's Medical Journal*, June, July and August, 1924.

"The Value of Lip-Reading and Voice Training in the Education of the Hard of Hearing," — Read before the National Education Association, Washington, July 2, 1924. Published in *The Volta Review*, December, 1924.

HOWARD M. CLUTE, M.D.

"Upper Abdominal Postoperative Infection," — *New York Medical Journal and Record*, Vol. CXX, No. 10, November 19, 1924.

"The Treatment of the Complications Arising after Operations on the Thyroid Gland," — *Boston Medical and Surgical Journal*, Vol. 191, No. 24, pp. 1147-1151, December 18, 1924.

LINCOLN DAVIS, M.D.

"Surgical Treatment of Exstrophy of the Bladder with Report of a Case," — Read before the New England Surgical Society at Hartford, Connecticut. Published in the *Boston Medical and Surgical Journal*, December 25, 1924.

D. Crosby Greene, M.D.

"Report of a Case of Carcinoma of the Left Primary Bronchus," — Read before the American Bronchoscopic Society. Published in *Laryngoscope*, February, 1924.

"Foreign Bodies in the Larynx, Trachea and Bronchi," — *Boston Medical and Surgical Journal*. Read before the New England Pediatric Society.

"Results of Treatment of Carcinoma of the Esophagus by the Combined Use of Radium Emanations and the Deep X-Ray; Report of Sixteen Cases at the Massachusetts General Hospital and the Huntington Memorial Hospital," — Read before The American Laryngological Association.

"Treatment of Carcinoma of the Esophagus by Radiation," — *American Journal of Roentgenology and Radium Therapy*, November, 1924. Read before the American Roentgenology Society, September.

A. M. Greenwood, M.D.

"The Danish Treatment of Scabies," — *Journal of the American Medical Association*, 82 : 466, February 9, 1924.

"A Case of Butyn Dermatitis," — With J. F. Quest, *Journal of the American Medical Association*, 83 : 1077, October 4, 1924.

Burton E. Hamilton, M.D.

"Heart Failure of the Congestive Type Caused by Hyperthyroidism," — *Journal of the American Medical Association*, August 9, 1924.

"Heart Diseases Complicating Pregnancy," — *Journal of the Maine Medical Association*, September, 1924.

"Thyrocardiacs: Their Diagnostic Difficulties: Their Surgical Treatment. A Relatively New Field for Surgery," — In collaboration with Dr. F. H. Lahey. *Surgery, Gynecology and Obstetrics*, July, 1924.

"The Development and Conduct of a Cardiac Clinic Within an Obstetrical Hospital. The Need for Such Clinics," — In collaboration with Helen R. Fowler, R. N., and Margaret Dunn. *Hospital Social Service Magazine*, IX, 1924.

"Sudden Alarming Symptoms Referable to the Heart." Address before the Waltham Medical Society, Waltham, Massachusetts, January 3, 1924.

"Clinical Notes on Heart Diseases Complicating Pregnancy," — Address before the American Gynecology Club. Boston Lying-In Hospital, Boston, Massachusetts, February 4, 1924.

"The Heart," — Address before the Waltham Training School, Waltham Hospital, Waltham, Massachusetts, May 22, 1924.

"Heart Failure of the Congestive Type Caused by Hyperthyroidism," — Address before the Section of Internal Medicine, American Medical Association, Chicago, Illinois, June 13, 1924.

"Heart Diseases Complicating Pregnancy," — Address before the Maine Medical Association, Portland, Maine, June 26, 1924.

"Oral Surgery in Cardiac Patients," — Address before the Boston City Hospital Oral Surgery Clinic Club, Boston City Hospital, Boston, Massachusetts, July 10, 1924.

"Thyroid Toxicity: Heart Changes Resulting from This," — Address before the Brookline Medical Society, October 23, 1924.

"Diagnosis of Thyroid Toxicity. The Thyroid Heart," — Address before the Cambridge Medical Improvement Society, October 27, 1924.

Daniel Fiske Jones, M.D.

"Surgical Treatment of Gall Bladder Disease in Diabetics," — With Dr. L. S. McKittrick and Dr. Dwight L. Sisco. Read before the Massachusetts Medical Society at Swampscott, June, 1924.

"Carcinoma of the Colon," — Read before the Alabama Medical State Society, April, 1924. Published in the *Boston Medical and Surgical Journal*, September 11, 1924.

"End-Results of Carcinoma of the Rectum," — Read before the New York Academy of Medicine, March, 1924.

"Pathology of the Colon and Rectum," — Read before the meeting of the Southern Surgical Association, November, 1924.

"Recent Progress in Gall Bladder Surgery," — Read before the Haverhill Medical Society, November, 1924.

"Recent Progress in Surgery of Gastric and Duodenal Ulcer," — Read before a combined meeting of the four western counties of Massachusetts, Springfield, November, 1924.

"Chronic Cholecystitis," — Read before the Fall River Medical Society, December, 1924.

Sara M. Jordan, M.D.

"Relation of Medical to Surgical Treatment of Gastric and Duodenal Ulcer," — With Dr. Frank H. Lahey. *The Boston Medical and Surgical Journal*, 1924, Vol. 191, No. 13, pp. 569-572.

Elliott P. Joslin, M.D.

"Diabetic Manual," — Lea and Febiger, Philadelphia, 1924, third edition.

"Diabetes and Insulin," — *Monthly Bulletin Health Department*, Boston, April, 1924.

"Diabete Sucre," — *Paris Medicale*, May 3, 1924.

"Diabetes, Its Prevention and Treatment," — *Woman's World*, July, 1924.

"The Diabetic Problem of Today," — *Journal of the American Medical Association*, September 6, 1924.

"The Treatment of Diabetes Mellitus," — *The Canadian Medical Journal*, September, 1924.

"Chapter 5, Diabetes Mellitus," — Third edition of *Oxford Loose Leaf Medicine*.

"The Changing Diabetic Clientele," — Read before the Association of American Physicians, Atlantic City, New Jersey, May 8, 1924.

"Treatment of Diabetes," — Addresses given and Clinics held in Washington University, Spokane, Washington.
Walla Walla Hospital, Walla Walla, Washington.
Deaconess Hospital, Seattle, Washington.
Graduate Course of Buffalo Medical School, Buffalo, New York.
Allegheny Medical Society, Pittsburgh, Pennsylvania.
East Side Medical Society, Academy of Medicine, New York.
Kansas City Clinical Society, Kansas City, Missouri.
Indianapolis Academy of Medicine, Indianapolis, Indiana.
Mayo Clinic, Rochester, Minnesota.

Frank H. Lahey, M.D.

"A Review of Another Year's Work with Thyroid Disease," — *Boston Medical and Surgical Journal*, January, 1924.

"Thyrocardiacs: Their Diagnostic Difficulties: Their Surgical Treatment," — With B. E. Hamilton. *Surgery, Gynecology and Obstetrics*, July, 1924.

"Relation of Medical to Surgical Treatment of Gastric and Duodenal Ulcer," — With Sara M. Jordan, M.D. *Boston Medical and Surgical Journal*, September, 1924.

"Principles of Intra-Peritoneal Drainage," — *Boston Medical and Surgical Journal*, November, 1924.

"Gall Bladder — Gastric and Duodenal Ulcer," — Holyoke Medical Society, January 16, 1924.

"Duodenal and Gastric Ulcers," — Worcester North District and Leominster Hospitals, January 22, 1924.

"Goiters — Variety and Treatment," — King's County Medical Society, Brooklyn, New York, May 9, 1924.

"Discussion of Dr. Mean's Paper on 'Exophthalmic Goiter,' " — Massachusetts Medical Society, New Ocean House, Swampscott, Massachusetts, June 6, 1924.

"Thyroid Disease," — Maritime Branch of the Surgical Conference of American Surgeons, Charlottetown, Prince Edward Island, Canada, July 9, 1924.

"Evolution of a Thyroid Clinic," — Bellevue Alumni Association, Yale Club, New York, October 1, 1924.

"Talk on Goiters, Glands of Neck, Duodenal Ulcer, Gall Stones, etc.," — Tri-State District Medical Assembly, Milwaukee, Wisconsin, October 27, 1924.

"Abnormally Located Goiters," — Tri-State District Medical Assembly, Milwaukee, Wisconsin, October 30, 1924.

"Management of Toxic Goiter," — Syracuse Medical Society, Syracuse, New York, December 16, 1924.

WALTER A. LANE, M.D.

"Hemorrhagic Disease of the Newborn — Its Early Diagnosis and Treatment," — Read before the Dorchester Medical Clubs, November 13, 1924.

CHARLES H. LAWRENCE, M.D.

"Hyperthyroidism With and Without Myxedema," — *Boston Medical and Surgical Journal*, February 21, 1924.

"Influence of Internal Secretion on Growth and Function," — *Boston Medical and Surgical Journal*, July 24, 1924.

"Objective Determination of Gonad Failure in the Male," — To be published in the *Boston Medical and Surgical Journal* at an early date.

ROGER I. LEE, M.D.

"Typhoid Fever," — *Billings Forchheimers Therapeusis*, Vol. XII.

"Some End-Results of Pediatric Practice as Seen in Adolescents," — *Boston Medical and Surgical Journal*, Vol. 190, No. 15. Read before the New England Pediatric Society, February 8, 1924.

"Some Notable Steps in the Recent Progress in Practical Therapeutics," — *Transactions of the Medical Association of the State of Alabama*, 1924, p. 442.

"Editorial Survey of Current Literature for the Nelson System of Medicine," — With George R. Minot, M.D.

"Atypical Leukemia," — Read before the Greater Medical Society, December 10, 1924.

"Report of the Committee on Health Examinations of the Massachusetts Medical Society," — *Boston Medical and Surgical Journal*, Vol. 191, No. 19, 1924.

G. A. LELAND, Jr., M.D.

"Massive Dose — Radium Treatment in Carcinoma of Cervix Uteri," — *The American Journal of Roentgenology and Radium Therapy*, October, 1924. Read before the Ninth Annual Meeting of the American Radium Society, Chicago, June 9-10, 1924.

F. B. Lund, M.D.

"New Growths in Undescended Testicles," — *Boston Medical and Surgical Journal*, Vol. 190, No. 13, pp. 533-535, March 27, 1924. Read before the meeting of the New England Surgical Society, October 17, 1923.

"The Surgical Treatment of Chronic Ulcer of the Stomach and Duodenum," — *Boston Medical and Surgical Journal*, August 7, 1924. Read before the Boston Surgical Society, Boston, April 7, 1924.

"The Life and Writings of Hippocrates," — *Boston Medical and Surgical Journal*, November 27, 1924. Presidential address before the New England Surgical Society, Hartford, Connecticut, September 26, 1924.

L. S. McKittrick, M.D.

"Surgical Treatment of Gall Bladder Disease in Diabetics," — With Dr. Daniel Fiske Jones and Dr. Dwight L. Sisco. Read before the Massachusetts Medical Society at Swampscott, June, 1924.

R. H. Miller, M.D.

"Treatment of Tuberculous Cervical Adenitis," — Address before the Manchester Medical Society, Manchester, New Hampshire, May 7, 1924.

"The Diagnosis and Treatment of Cervical Adenitis," — *Journal of the American Medical Association*, April-June, 1924.

"Tumor of the Carotid Gland," — *Boston Medical and Surgical Journal*, Vol. 191, No. 15, p. 659, October 9, 1924.

"Primary Carcinoma of the Gall Bladder and Bile Ducts," — *Boston Medical and Surgical Journal*, Vol. 191, No. 23, p. 1075, December 4, 1924. Read at the meeting of the New England Surgical Society, Hartford, Connecticut, September 27, 1924.

Frank A. Pemberton, M.D.

"Child Bearing After Radium and X-Ray Treatment," — *Surgery, Gynecology and Obstetrics*, p. 207, August, 1924.

"Acquired Atresia of the Vagina and Cervix," — *American Journal of Obstetrics and Gynecology*, Vol. VIII, p. 605. Read before the Brooklyn Gynæcological Society, New York, May 2, 1924.

Lyman Richards, M.D.

"Nontraumatic Hernia of the Diaphragm, an Embryologic Viewpoint," — Reprinted from the *Annals of Otology, Rhinology and Laryngology*.

Howard F. Root, M.D.

"Insulin and the Treatment of Diabetes," — Read before the Roxbury Medical Club, January 25, 1924, and Waltham Medical Society, March 14, 1924.

"Practical Aids in the Treatment of Diabetes," — Read before the Baltimore City Medical Society, Baltimore, Maryland, December 19, 1924.

GEORGE GILBERT SMITH, M.D.

"A Case of Solitary Cyst of the Kidney," — *Boston Medical and Surgical Journal*, April 24, 1924.

"Malignant Papilloma of the Kidney Pelvis," — Read before the American Association of Genito-Urinary Surgeons, May, 1924.

"The Significance of Disturbances of Micturition," — *Boston Medical and Surgical Journal*, August 14, 1924. Read before the Greater Boston Medical Society, May 14, 1924.

"Ureteral Calculus," — *Boston Medical and Surgical Journal*, September 4, 1924. Read before the New Bedford Medical Society, May 12, 1924.

"X-Ray and Radium Therapy in Urology," — Read before the Lynn Medical Fraternity, December 18, 1924.

R. S. TITUS, M.D.

"Emptying the Pregnant Uterus: Its Methods and Indications," — Read at the Boston Obstetrical Society, October, 1924.

IRVING J. WALKER, M.D.

"Malignant Disease of the Oral Cavity," — Read before the Boston City Hospital Oral Surgeons' Society.

"Intestinal Obstruction," — Read before the Brockton Medical Society.

CHARLES J. WHITE, M.D.

"Epidermophytosis," — Read before the Tri-State Conference in Milwaukee, October, 1924.

FRANKLIN W. WHITE, M.D.

"Diagnosis and Treatment of Ulcer of the Stomach and Duodenum," — Read before Holyoke Medical Society, Holyoke, April 12, 1924.

"A Modern Examination of a Digestive Case," — Address before the Alumni Association of the University of Buffalo School of Medicine, Buffalo, June 10, 1924.

"A Modern Examination of a Patient with Chronic Indigestion," — Chairman's address, Section of Gastro-Enterology, American Medical Association, Chicago, June 11, 1924. *Journal American Medical Association*, August 23, 1924.

"Clinical Importance of Chronic Changes in the Appendix," — *American Journal Roentgenology*, January, 1925. Read at the Twenty-fifth Annual Meeting of the American Roentgen Ray Society, Swampscott, September 6, 1924.

"The Diagnosis of Gall-Bladder Disease," — Read before Middlesex East District Medical Society, Boston, January 21, 1925.

BY-LAWS OF THE NEW ENGLAND DEACONESS ASSOCIATION

Adopted and made effective May 16, 1905. Amended January 27, 1906, January 23, 1912, January 23, 1917, January 22, 1918, January 27, 1920, January 22, 1924

ARTICLE I

Members

The Corporation shall be composed of its present members, except the *ex officio* members, or such other persons as may from time to time be chosen members by ballot at any legal meeting of the Corporation and of one minister and one layman to be chosen annually by each of the following Annual Conferences of the Methodist Episcopal Church, to wit: New England, New England Southern, New Hampshire, Vermont, Maine. No members of the Corporation, save the members to be chosen annually by said Conferences, as aforesaid, shall hereafter be chosen in addition to the present membership of the Corporation until the present membership shall have become reduced by death, resignation or otherwise to less than thirty-five in number, and thereafter the members of the Corporation, including said members to be chosen annually by said Conferences as aforesaid, shall never exceed forty-seven in number and the majority of said members shall be members of the Methodist Episcopal Church. In case of the absence for two years of any member from all meetings of the Corporation, his place may be declared vacant by a three-quarters vote of the members present and voting at any legal meeting of the Corporation.

ARTICLE II

Officers

Section 1. The Officers of the Corporation shall be a President, one or more Vice-Presidents, a Clerk, a Treasurer, a Corresponding Secretary and an Executive Committee. The Executive Committee may, in its discretion, appoint an Assistant Treasurer and an Assistant Corresponding Secretary who shall perform such duties as the Committee may determine.

Sec. 2. The foregoing officers shall be chosen by ballot at the Annual Meeting of the Corporation and shall hold office for one year and until their successors are duly chosen and qualified in their stead. At the same meeting the Corporation shall elect the Chairman of the Executive Committee.

Sec. 3. The Executive Committee shall consist of the President, Clerk, Treasurer of the Corporation, the Chairman and Secretary of the Board of Managers, *ex officiis*, and six other members.

Sec. 4. Vacancies in said offices and in the Board of Managers may be filled at any special meeting of the Corporation called for that purpose.

ARTICLE III

Duties of Officers

Section 1. Executive Committee. The Executive Committee shall have the management of the affairs of the Corporation, and in general shall have and exercise all the powers vested in the Corporation, except as otherwise provided by law or by these By-laws or by the Corporation. It may at any time demand for inspection the books or other documents relating to the Corporation. At each annual meeting it shall submit or cause the Treasurer to submit a general statement of the affairs and a report of the financial condition of the Corporation, and through the Clerk shall make report of all important action taken by it during the year. At least once every year it shall employ a public accountant to examine and audit the books, vouchers and funds, and

other property of the Corporation, and shall present his report at the Annual Meeting of the Corporation. It shall be the duty of said Executive Committee to apply the moneys donated to the Corporation or received by it from collections of the several churches of said Conferences to such purposes only as may be designated by the donors or by the respective Conference Deaconess Boards, as the case may be, but subject thereto; said committee shall have power to appropriate from time to time from the available funds of the Corporation such sums as it may deem necessary for the proper conduct of the several departments or forms of work established or undertaken by the Corporation and to determine the compensation of the officers, agents and employees of the Corporation.

Sec. 2. President. The President shall preside at the meetings of the Corporation, and shall promote the interests of the Association.

Sec. 3. In the absence or disability of the President, the Executive Committee shall designate one of the Vice-Presidents to exercise all the powers and perform all the duties of the President.

Sec. 4. Clerk. The Clerk, who shall be sworn, shall keep a record of the meetings of the Corporation and Executive Committee, and shall notify members of all meetings.

Sec. 5. Treasurer. The Treasurer shall receive all money paid to the Corporation, and shall deposit the same in such bank or banks as may be designated by the Executive Committee and shall sign all checks for the disbursement in the name of the Corporation. He shall pay all bills authorized by the Executive Committee and shall make a report at each regular meeting of said Committee, and an annual report at the Annual Meeting of the Corporation. He shall have charge of all deeds, securities, bonds or other legal papers belonging to the Corporation and shall deposit the same in the name of the Corporation in a box in some vault approved by the Executive Committee. He shall be required by the Executive Committee to give bond to the Corporation in such amount and with such sureties as shall be satisfactory to said Committee.

Sec. 6. Corresponding Secretary. The Corresponding Secretary shall represent and promote all the purposes and work of the Corporation and shall be the Executive Officer of the Corporation, with general supervision over the various departments, and shall perform such other duties as may be assigned him by the Executive Committee. He shall keep an account of all money received by him, and pay the same to the Treasurer, taking a receipt therefor. He shall make reports to the Executive Committee at its regular meetings and an annual report to the Corporation.

ARTICLE IV

Meetings of the Corporation

Section 1. Annual Meeting. The Annual Meeting of the Corporation shall be held in Boston on the fourth Tuesday in January at such time and place as the President may direct for the purpose of choosing officers for the ensuing year and for the transaction of such other business as may legally come before the meeting.

Sec. 2. Special Meetings. Special meetings of the Corporation may be called at any time, by the direction of the President or of the Executive Committee, and shall be called at the written request of five members of the Corporation addressed to the Clerk and stating the cause for such special meeting.

Sec. 3. Quorum. At all meetings of the Corporation eleven members shall constitute a quorum for the transaction of business.

Sec. 4. Notice of Meetings. The meetings of the Corporation, annual or special, shall be called by a written or printed notice thereof, addressed to each member at his place of business or residence, and mailed to him postpaid at least seven days before date of said meetings.

ARTICLE V

Meetings of the Executive Committee

Section 1. Regular Meetings. Regular meetings of the Executive Committee shall be held on the fourth Tuesday of January, April and October, at such hour and place as shall be designated by said Committee, or, upon its failure to act, by the Chairman.

Sec. 2. Special Meetings. Special meetings of the Executive Committee may be called at any time by direction of the Chairman, and shall be called at the written request of any three members of the Committee. Notice of special meetings of the Committee shall be mailed to each member thereof at least twenty-four hours before the same are held.

Sec. 3. Quorum. Five members shall constitute a quorum at any meeting of the Executive Committee.

ARTICLE VI

Board of Managers

Upon the adoption of these By-Laws, and thereafter at the Annual Meeting, the Corporation shall designate not less than thirty-five persons, who need not be members of the Corporation, to constitute, with the members of the Executive Committee, the Corresponding Secretary, the Superintendents of the different departments, to have charge of the administration of all activities of the Association, other departments or forms of work as may from time to time be established or undertaken by them, subject to the Executive Committee and to such appropriations as may be made from time to time therefor, as hereinbefore provided; to nominate annually, subject to confirmation by the Executive Committee, the Superintendents and other agents and employees necessary for the administration of the above departments; and to make such rules and regulations for its own government and for the government of the aforesaid departments as it may deem necessary, subject, however, to the approval of the Executive Committee.

A committee consisting of five persons shall be appointed by the President, to report to the next Annual Meeting of the Corporation, a list of members for the Corporation, in accordance with Article I of the By-Laws, and to place in nomination these members of the Executive Committee, in accordance with Section 3, Article II, of these By-Laws.

ARTICLE VII

Amendments

These By-Laws may be altered or amended at any meeting of the Corporation, by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given in the call for the meeting.

RULES OF THE BOARD OF MANAGERS OF THE NEW ENGLAND DEACONESS ASSOCIATION

Amended February 26, 1917, January 27, 1920, and January 22, 1924

ARTICLE I

Meetings of the Board

Section 1. The Board of Managers shall elect annually a Chairman, a Vice-Chairman and Secretary at its first regular meeting, and shall hold regular meetings on the third Tuesday of each month, except July and August, at 2.30 p.m., at such place as shall be designated by the Board or, upon its failure to act, by the Chairman of the Board.

Sec. 2. Special meetings may be called at any time by the Chairman of the Board, and shall be called upon the request of any three members.

Sec. 3. Written notice of all meetings shall be mailed to the members at least twenty-four hours before the same are held.

Sec. 4. At all meetings of the Board nine members shall constitute a quorum.

ARTICLE II

Standing Committees

Section 1. The Board shall have the following Standing Committees, to be constituted as hereinafter provided: 1, Committee on the Homes; 2, Committee on Hospitals; 3, Committee on Supplies.

Sec. 2. The Committees shall each consist of such members as may be elected by the Board by ballot at the first meeting following the Annual Meeting of the Corporation. The Chairman and Vice-Chairman of each Committee shall be designated by the Board.

Sec. 3. The Committee on Supplies shall consist of the Corresponding Secretary, the Treasurer, and the Superintendent of the Institutions.

Sec. 4. The Advisory Commmittee shall consist of the Chairman of the Board of Managers, the Chairmen of the Committees on the Home and on the Hospitals and one minister elected by the Board at the meeting designated in Section 2. The Chairman of the Board shall be the Chairman of this Committee.

Sec. 5. The Corresponding Secretary shall be an *ex-officio* member of all the above-named Committees.

ARTICLE III

Duties of Committees

Section 1. The Committees on the Homes and Hospitals shall have general supervision of all affairs pertaining to their respective departments, their conduct and equipment; shall carefully observe and investigate their condition and needs, and shall make reports and recommendations to the Board at its regular meetings.

Sec. 2. The Committee on Supplies shall supervise the purchase of supplies for all departments.

ARTICLE IV

Committees on Nominations

Immediately following the Annual Meeting of the Corporation, the President shall appoint a committee of three to nominate the Standing Committees of the Board of Managers, which committee shall report at the first regular meeting of the Board following the Annual Meeting of the Corporation.

ARTICLE V

Reports of Superintendents and Corresponding Secretary

The Superintendents of all Departments and the Corresponding Secretary shall make reports to the Board of Managers at its regular meetings. Annual Reports shall be written.

ARTICLE VI

These rules may be altered or amended at any meeting of the Board by the vote of two-thirds of the members present and voting thereon, notice of the proposed amendment having been given at the previous meeting.

TO OUR CONTRIBUTORS

By unanimous vote of the Corporation, it was decided not to publish the names of those who had made cash contributions for the work of the Association.

This is done because it seemed evident that those who gave would prefer not to have their names given to the public. This decision was not reached because there is any lack of gratitude to these generous friends, but rather for their protection.

Moreover, the names of all contributors do not always reach us from the Church Treasurers and thus the lists were inevitably incomplete when published. All persons whose names are forwarded to this office are recorded on our books.

To those who have given least as well as to those who have given more the Association would express its gratitude for the generous support which has enabled it to carry on its work.

DONATIONS

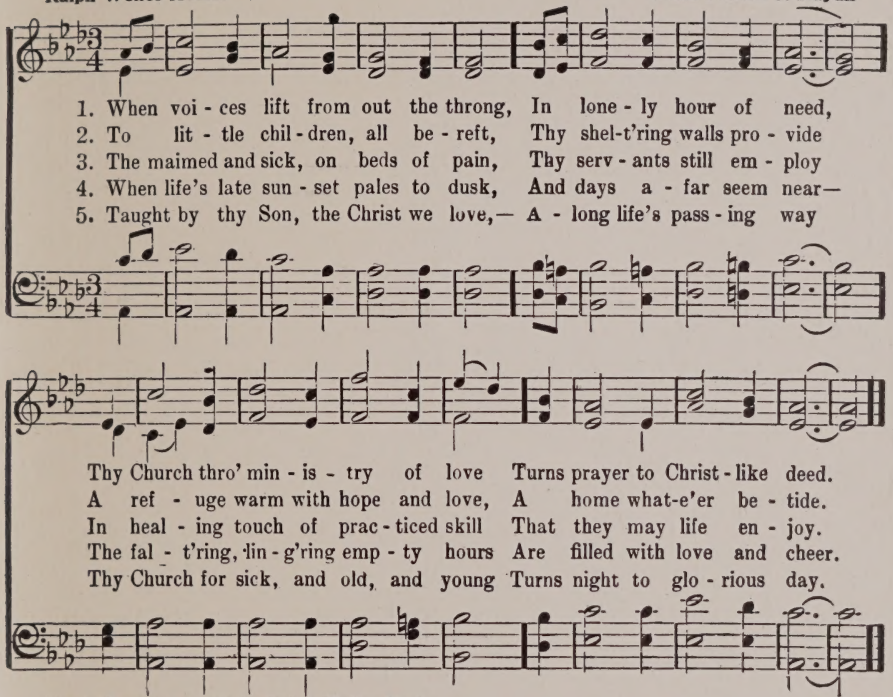
It will be noticed that there also is omitted the usual list of donations of flowers, fruit, garments, etc. There is always danger that not all will be included in such lists. As it is the custom of each Superintendent to acknowledge receipt of such supplies, it is thought best to omit them from this report. The gratitude of the Association is extended to all who have by such gifts aided in its work.

Through Ministry of Love

A Hymn of Service, Dedicated to the Hospitals and Homes of the Methodist Episcopal Church

Ralph Welles Keeler

MANOAH. C. M
From Francis J. Haydn


1. When voi - ces lift from out the throng, In lone - ly hour of need,
2. To lit - tle chil - dren, all be - reft, Thy shel-t'ring walls pro - vide
3. The maimed and sick, on beds of pain, Thy serv - ants still em - ploy
4. When life's late sun - set pales to dusk, And days a - far seem near—
5. Taught by thy Son, the Christ we love,— A - long life's pass - ing way
Thy Church thro' min - is - try of love Turns prayer to Christ - like deed.
A ref - uge warm with hope and love, A home what-e'er be - tide.
In heal - ing touch of prac - ticed skill That they may life en - joy.
The fal - t'ring, lin - g'ring emp - ty hours Are filled with love and cheer.
Thy Church for sick, and old, and young Turns night to glo - rious day.

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